# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION 

WASHINGTON, D.C. 20549

## FORM 10-Q

凹 Quarterly Report Pursuant To Section 13 or 15(d) of The Securities Exchange Act of 1934
For the quarterly period ended FEBRUARY 25, 2005
OR

For the transition period from to

Commission File Number 1-4365

## OXFORD INDUSTRIES, INC.

(Exact name of registrant as specified in its charter)

## Georgia

(State or other jurisdiction of incorporation or organization)

222 Piedmont Avenue, N.E., Atlanta, Georgia 30308
(Address of principal executive offices, including zip code)
(404) 659-2424
(Registrant's telephone number, including area code)

Not Applicable
(Former name, former address and former fiscal year, if changed since last report.)

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $\boxtimes$ No o

Indicate by check mark whether the registrant is an accelerated filer as defined in rule $12 \mathrm{~b}-2$ of the Exchange Act. Yes $\boxtimes$ No o

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

## OXFORD INDUSTRIES, INC.

## INDEX TO FORM 10-Q

## For quarter ended February 25, 2005

PART I. FINANCIAL INFORMATION
Item 1. Unaudited Condensed Consolidated Financial Statements ..... 5
Condensed Consolidated Balance Sheets (Unaudited) ..... 6
Condensed Consolidated Statements of Cash Flows (Unaudited) ..... 7
Notes to Unaudited Condensed Consolidated Financial Statements ..... 8
Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations ..... 23
Item 3. Quantitative and Qualitative Disclosures About Market Risk ..... 35
Item 4. Controls and Procedures ..... 37
PART II. OTHER INFORMATION
Item 1. Legal Proceedings ..... 38
Item 2. Unregistered Sales of Equity Securities and Use of Proceeds ..... 38
Item 3. Defaults Upon Senior Securities ..... 38
Item 4. Submission of Matters to a Vote of Security Holders ..... 38
Item 5. Other Information ..... 38
Item 6. Exhibits ..... 38
Signatures ..... 39

Our Securities and Exchange Commission filings and public announcements often include forward-looking statements about future events. We intend for all such forward-looking statements to be covered by the safe harbor provisions for forward looking statements contained in Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. Important assumptions relating to these forward looking statements include, among others, assumptions regarding demand for our products, expected pricing levels, raw material costs, the timing and cost of planned capital expenditures, expected outcomes of pending litigation, competitive conditions, general economic conditions and expected synergies in connection with acquisitions and joint ventures, including the acquisition of Ben Sherman. Forward-looking statements reflect our current expectations and are not guarantees of performance. These statements are based on our management's beliefs and assumptions, which in turn are based on currently available information. These beliefs and assumptions could prove inaccurate. Forward-looking statements involve risks and uncertainties. Should one or more of these risks or uncertainties materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. Many of these risks and uncertainties are beyond our ability to control or predict. Such risks and uncertainties include, but are not limited to, all of the risks discussed under "Risk Factors" in our fiscal 2004 Form $10-\mathrm{K}$, including the following:

- general economic cycles;
- competitive conditions in our industry;
- price deflation in the worldwide apparel industry;
- our ability to identify and respond to rapidly changing fashion trends and to offer innovative and upgraded products;
- changes in trade quotas or other trade regulations, including "safeguard" quotas;
- our ability to continue to finance our working capital and growth on acceptable terms;
- significant changes in weather patterns (e.g., an unseasonably warm autumn) or natural disasters such as hurricanes, fires or flooding;
- the price and availability of raw materials;
- our dependence on and relationships with key customers;
- the ability of our third party producers to deliver quality products in a timely manner;
- potential disruptions in the operation of our distribution facilities;
- any disruption or failure of our computer systems or data network;
- the integration of Ben Sherman into our company;
- our ability to successfully implement our growth plans for the acquired businesses;
- unforeseen liabilities associated with our acquisitions of the Tommy Bahama Group and Ben Sherman;
- economic and political conditions in the foreign countries in which we operate or source our products;
- increased competition from direct sourcing;
- our ability to maintain our licenses;
- our ability to protect our intellectual property and prevent our trademarks, service marks and goodwill from being harmed by competitors' products;
- our reliance on key management;
- risks associated with changes in global currency exchange rates;
- changes in interest rates on our variable rate debt;
- the impact of labor disputes, wars or acts of terrorism on our business;
- the effectiveness of our disclosure controls and procedures related to financial reporting;
- our inability to retain current pricing on our products due to competitive or other factors;
- the expansion of our business through the acquisition of new businesses; and
- our ability to open new retail stores.

Other risks or uncertainties may be detailed from time to time in our future Securities and Exchange Commission filings.

Readers are cautioned not to place undue reliance on these forward looking statements, which speak only as of the date this report is filed with the Securities and Exchange Commission. We disclaim any intention, obligation or duty to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

## PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

OXFORD INDUSTRIES, INC.

## CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS

 (UNAUDITED)|  | Quarter Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { February } 25, \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  |
|  | (in thousands except per share amounts) |  |  |  |  |  |  |  |
| Net Sales | \$ | 349,095 | \$ | 281,418 | \$ | 926,754 | \$ | 777,406 |
| Cost of goods sold |  | 235,542 |  | 194,350 |  | 628,176 |  | 542,615 |
| Gross Profit |  | 113,553 |  | 87,068 |  | 298,578 |  | 234,791 |
| Selling, general and administrative |  | 86,458 |  | 64,802 |  | 234,181 |  | 177,663 |
| Amortization of intangible assets |  | 2,265 |  | 1,678 |  | 6,401 |  | 5,033 |
|  |  | 88,723 |  | 66,480 |  | 240,582 |  | 182,696 |
| Other operating income |  | 3,909 |  | 931 |  | 8,963 |  | 3,251 |
| Operating Income |  | 28,739 |  | 21,519 |  | 66,959 |  | 55,346 |
| Interest expense, net |  | 7,007 |  | 6,255 |  | 21,783 |  | 18,099 |
| Earnings Before Income Taxes |  | 21,732 |  | 15,264 |  | 45,176 |  | 37,247 |
| Income taxes |  | 7,744 |  | 5,724 |  | 15,948 |  | 14,025 |
| Net Earnings | \$ | 13,988 | \$ | 9,540 | \$ | 29,228 | \$ | 23,222 |
| Earnings Per Share-Basic | \$ | 0.83 | \$ | 0.59 | \$ | 1.74 | \$ | 1.45 |
| Earnings Per Share—Diluted | \$ | 0.80 | \$ | 0.58 | \$ | 1.69 | \$ | 1.41 |
| Weighted Average Shares Outstanding-Basic |  | 16,816 |  | 16,197 |  | 16,763 |  | 16,062 |
| Dilutive effect of options and restricted shares |  | 399 |  | 473 |  | 491 |  | 455 |
| Weighted Average Shares Outstanding-Diluted |  | 17,215 |  | 16,670 |  | 17,254 |  | 16,517 |
| Dividends Declared Per Share | \$ | 0.135 | \$ | 0.12 | \$ | 0.375 | \$ | 0.33 |

See accompanying notes.

## OXFORD INDUSTRIES, INC

## CONDENSED CONSOLIDATED BALANCE SHEETS

 (UNAUDITED EXCEPT FOR MAY 28, 2004)|  | February 25, <br> 2005 |  |
| :--- | :---: | :---: | :---: |

See accompanying notes.

## OXFORD INDUSTRIES, INC

## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)



## Supplemental schedule of non-cash investing and financing activities:

As of February 25, 2005, approximately $\$ 4.2$ million of the Ben Sherman acquisition has been financed through the Seller Notes, as discussed in Note 5.

See accompanying notes.

## OXFORD INDUSTRIES, INC

## NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS QUARTER ENDED FEBRUARY 25, 2005

1. Basis of Presentation: We prepared the accompanying unaudited condensed consolidated financial statements in accordance with the rules and regulations of the Securities and Exchange Commission including the instructions to Form 10-Q and Rule 10-01 of Regulation S-X. Such rules and regulations allow us to condense and omit certain information and footnote disclosures normally included in audited financial statements prepared in accordance with accounting principles generally accepted in the United States. We believe these consolidated financial statements reflect all normal, recurring adjustments that are necessary for a fair presentation of our financial position and results of operations for the periods presented. Results of operations for the interim periods presented are not necessarily indicative of results to be expected for the year primarily due to the impact of seasonality on our business. The information included in this Form 10-Q should be read in conjunction with Management's Discussion and Analysis and financial statements and notes thereto included in our fiscal 2004 Form 10-K. As used in this report, "our," "us," "we" and similar phrases refer to Oxford Industries, Inc. and its consolidated subsidiaries; and "fiscal 2004," "fiscal 2005" and "fiscal 2006" refer to our fiscal years ended or ending on May 28, 2004, June 3, 2005 and June 2, 2006, respectively.

The accounting policies applied during the interim periods presented are consistent with the accounting policies as described in our fiscal 2004 Form 10K.

Certain amounts in the prior periods' financial statements have been reclassified to conform to the current year's presentation. These reclassifications have no impact on net earnings as previously reported.
2. Inventories: The components of inventories are summarized as follows:

|  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { May } 28, \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | (in thousands) |  |  |  |
| Finished goods | \$ | 155,055 | \$ | 85,492 | \$ | 105,660 |
| Work in process |  | 8,007 |  | 9,925 |  | 10,697 |
| Fabric, trim and supplies |  | 23,160 |  | 20,993 |  | 17,336 |
| Total | \$ | 186,222 | \$ | 116,410 | \$ | 133,693 |

3. Intangible Assets: Intangible assets by category at February 25, 2005 are summarized below:

|  | Intangibles at cost |  | Accumulated amortization |  | $\begin{gathered} \text { Intangibles, } \\ \text { net } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |
| Trademarks | \$ | 210,378 | \$ | 358 | \$ | 210,020 |
| License agreements |  | 20,683 |  | 6,461 |  | 14,222 |
| Customer relationships |  | 19,500 |  | 6,564 |  | 12,936 |
| Covenant not to compete |  | 460 |  | 203 |  | 257 |
| Total | \$ | 251,021 | \$ | 13,586 | \$ | 237,435 |

4. Acquisitions: On July 30, 2004, we acquired $100 \%$ of the capital stock of Ben Sherman Limited ("Ben Sherman"), which we operate as part of our Menswear Group. Ben Sherman is a London-based designer, distributor and marketer of branded sportswear, accessories, and footwear. The purchase price for Ben Sherman was $£ 80$ million, or approximately $\$ 145$ million, plus associated expenses of approximately $\$ 3.1$ million. The transaction was financed with cash on hand,
borrowings from our senior revolving credit facility and unsecured notes payable to the management shareholders of Ben Sherman, both as described in Note 5.

The following table summarizes the preliminary fair values of the assets acquired and liabilities assumed at the date of acquisition for Ben Sherman. The purchase price allocation is subject to finalization of certain preliminary estimates.

|  |  |
| :--- | :---: |
| (in thousands) |  |
| Total purchase price | $\$$ |
|  | 148,974 |
| Cash | $\$$ |
| Accounts receivable | 7,656 |
| Inventories | 25,637 |
| Other current assets | 26,053 |
| Goodwill | 2,841 |
| Intangibles | 45,074 |
| Property, plant and equipment | 96,500 |
| Current liabilities | 3,765 |
| Deferred taxes | $(29,602)$ |
| Fair value of net assets acquired | $\$$ |

The components of the Intangibles listed in the above table are as follows:

|  |  |  | Life |
| :---: | :---: | :---: | :---: |
|  |  | sands) |  |
| Trademarks | \$ | 82,000 | Indefinite |
| License agreements |  | 11,700 | 4-8 years |
| Customer relationships |  | 2,800 | 15 years |
| Total | \$ | 96,500 |  |

On June 13, 2003, we acquired all of the capital stock of Viewpoint International, Inc., which we operate as the Tommy Bahama Group. The purchase price for the Tommy Bahama Group could be up to $\$ 325$ million, consisting of $\$ 240$ million in cash at closing, $\$ 10$ million in our common stock ( 776,400 shares), approximately $\$ 3.4$ million in transaction costs, and up to $\$ 75$ million in contingent payments, subject to the Tommy Bahama Group achieving certain performance targets. Such performance targets are based on earnings before interest and taxes after deduction of a capital charge based on net tangible assets.

For each of the four years following the acquisition, the selling stockholders of the Tommy Bahama Group will receive an annual basic contingent payment if the Tommy Bahama Group's earnings are greater than $90 \%$ of the applicable target and will receive the maximum annual basic contingent payment of $\$ 12.5$ million if the Tommy Bahama Group's earnings are $100 \%$ or greater than the applicable target. If the Tommy Bahama Group's earnings are between $90 \%$ and $100 \%$ of the applicable target, the annual basic contingent payment will be calculated on a straight line basis from $\$ 0$ to $\$ 12.5$ million. Up to $50 \%$ of any annual basic contingent payment may be paid in shares of our common stock at our option, and in the case of payments in the first two years, at the option of the selling stockholders of the Tommy Bahama Group. Shares of our common stock issued at our option will be valued at the average price on the New York Stock Exchange (or other applicable exchange) for the ten full trading days prior to the applicable payment date. Shares of our common stock issued at the option of the selling stockholders will be valued at $\$ 12.88$ per share.

All contingent payments to be paid to selling stockholders will be treated as additional purchase price and recorded as goodwill. Approximately $5 \%$ of the total value of all consideration that becomes due and payable under the agreement has been designated to be paid toward an Employee Cash Bonus Plan to be distributed to employees of the Tommy Bahama Group under the terms of the plan. The contingent payments designated toward the Employee Cash Bonus Plan are charged to selling, general and administrative expense.

Additionally, if, at the end of the four year period, cumulative earnings exceed the cumulative targets, the selling stockholders will receive $33.33 \%$ of the cumulative excess up to a maximum cumulative additional contingent payment of $\$ 25.0$ million. Any cumulative additional payment will be paid in cash.

The Year 1 contingent payment was earned in full and was paid during the first quarter of fiscal 2005 in the form of approximately $\$ 6.2$ million in cash and the remainder in our common stock valued at $\$ 12.88$ per share for total consideration of approximately $\$ 24.6$ million. Of this amount approximately $\$ 23.4$ million was recognized as goodwill with the remainder recognized as selling, general and administrative expense.

The following table summarizes the fair values of the assets acquired and liabilities assumed at the date of acquisition for the Tommy Bahama Group including any contingent payments made to date.

|  | (in thousands) |  |
| :--- | ---: | ---: |
| Total purchase price | $\$$ | 278,419 |
|  |  |  |
| Cash | $\$$ | 22,145 |
| Accounts receivable | 29,521 |  |
| Inventories | 27,697 |  |
| Other current assets | 6,015 |  |
| Goodwill | 110,164 |  |
| Intangibles | 153,360 |  |
| Property, plant and equipment | 28,087 |  |
| Other assets | 2,470 |  |
| Current liabilities | $(45,626)$ |  |
| Non-current liabilities | $(1,253)$ |  |
| Deferred taxes | $(54,161)$ |  |
| Fair value of net assets acquired | $\$$ | 278,419 |

These acquisitions helped us achieve one of our key strategic objectives of owning major lifestyle brands. The acquisitions provide strategic benefits through growth opportunities and further diversification of our business over distribution channels, price points, product categories and target customers. The results of operations of Ben Sherman and the Tommy Bahama Group are included in our consolidated statements of earnings from the respective dates of the acquisition.

The pro forma financial information presented below gives effect to the Ben Sherman acquisition (July 30, 2004) and the Tommy Bahama Group acquisition (June 13, 2003) as if the acquisitions had occurred as of the beginning of the respective periods. The information presented below is for illustrative purposes only and is not indicative of results that would have been achieved if the
acquisitions had occurred as of the beginning of fiscal 2005 and 2004 or results which may be achieved in the future.

|  | Quarter Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\underset{2005}{\text { February } 25,}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  |
|  | (in thousands except per share amounts) |  |  |  |  |  |  |  |
| Net sales | \$ | 349,095 | \$ | 312,132 | \$ | 957,234 | \$ | 900,013 |
| Net earnings | \$ | 13,988 | \$ | 9,078 | \$ | 32,012 | \$ | 26,769 |
| Net earnings per share |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.83 | \$ | 0.56 | \$ | 1.91 | \$ | 1.66 |
| Diluted | \$ | 0.80 | \$ | 0.54 | \$ | 1.86 | \$ | 1.62 |

5. Debt: The following table details our debt as of the dates specified:

| $\begin{gathered} \text { February } 25, \\ 2005 \end{gathered}$ | $\begin{gathered} \text { May 28, } \\ 2004 \end{gathered}$ | $\begin{gathered} \text { February } 27, \\ 2004 \end{gathered}$ |
| :---: | :---: | :---: |
| chousand |  |  |

$\$ 280$ million U.S. Secured Revolving Credit Facility ("U.S. Revolver"), which accrues interest, unused line fees and letter of credit fees based upon a pricing grid which is tied to certain financial ratios ( $4.82 \%$ at February 25 , 2005), requires interest payments monthly with principal due at maturity (July 2009), and is collateralized by substantially all the assets of the Company and its guarantor subsidiaries(1) $\quad 137,300 \quad \$ \quad 13,600$ 12 million Pounds Sterling Senior Secured Revolving Credit Facility ("U.K. Revolver"), which accrues interest at the bank's base rate plus 1.2\%, (5.95\% at February 25, 2005) requires interest payments monthly with principal payable on demand, and is collateralized by substantially all the United Kingdom assets of Ben Sherman(2) 634
\$200 million Senior Unsecured Notes ("Senior Unsecured Notes"), which accrue interest at $8.875 \%$ and require interest payments semiannually on June 1 and December 1 of each year, with principal due at maturity (June 2011)(3) ( $6.52 \%$ at February 25, 2005), and require interest payments quarterly with principal payable on demand(2)
Other debt, including capital lease obligations with varying terms and conditions, collateralized by the respective assets

| 4,172 | - |  |  |
| ---: | ---: | ---: | ---: |
| 115 | 152 |  |  |
|  |  | 198,912 |  |
| 441,114 |  |  |  |
| 4,873 |  |  | 212,481 |
| 336,241 | 198,814 |  | 13,698 |

(1) On July 28, 2004, the U.S. Revolver was amended to increase the line of credit from $\$ 275$ million to $\$ 280$ million, to eliminate the asset borrowing base calculation to determine availability and to adjust the amount that certain lenders were committed to loan among other changes. Approximately $\$ 1.8$ million of unamortized deferred financing costs were expensed as a result of the amendment, which were included in interest expense in the consolidated statement of earnings. Additionally, the terms and conditions of certain related agreements were modified in November 2004, including a change to a springing lock-box agreement, which results in amounts
outstanding under the facility requiring classification as long-term debt subsequent to the modification.
(2) The U.K. Revolver and Seller Notes, both denominated in pounds sterling, were entered into in connection with the Ben Sherman acquisition.
(3) The Senior Unsecured Notes were sold on May 16, 2003 at a discount of $0.713 \%$ ( $\$ 1.4$ million) in connection with the acquisition of the Tommy Bahama Group to yield an effective interest rate of $9.0 \%$.

The U.S. Revolver, the U.K. Revolver and the Senior Unsecured Notes each include certain debt covenant restrictions that require us or our subsidiaries to maintain certain financial ratios that are customary for similar facilities. The facilities also include limitations on certain restricted payments such as dividends, earn-out payments, and prepayment of debt. To ensure compliance with the minimum availability requirement of our U.S. Revolver, we sought and obtained the consent of our U.S. Revolver bank group to pay our third and fourth quarter fiscal 2005 dividends without regard to the availability requirement. We currently do not anticipate the need for a consent to pay dividends in subsequent quarters. As of February 25, 2005, we were compliant with all restrictive financial covenants related to our debt agreements.

As of February 25, 2005, approximately $\$ 100.5$ million and $\$ 2.2$ million of trade letters of credit were outstanding against the U.S. Revolver and the U.K. Revolver, respectively. The net availability under our U.S. Revolver and U.K. Revolver was approximately $\$ 42.2$ million and $\$ 20.2$ million, respectively as of February 25, 2005.
6. Shareholders' Equity: We have chosen to account for stock-based compensation to employees using the intrinsic value method prescribed by Accounting Principles Board Opinion No. 25, "Accounting for Stock-Based Compensation." Certain pro forma and other disclosures related to stock-based compensation plans are presented below as if compensation cost of options granted had been determined in accordance with the fair value provisions of the Statement of Financial Accounting Standards Board Statement No. 123, "Accounting for Stock-Based Compensation."

|  | Quarter Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | February 25, 2005 |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  |
|  | (in thousands, except per share amounts) |  |  |  |  |  |  |  |
| Net earnings as reported | \$ | 13,988 | \$ | 9,540 | \$ | 29,228 | \$ | 23,222 |
| Add: Stock-based employee compensation recognized in reported net income, net of related tax effects(1) |  | 246 |  | - |  | 246 |  | - |
| Deduct: Employee compensation expense, net of related tax effects |  | (230) |  | (193) |  | (647) |  | (421) |
| Pro forma net earnings | \$ | 14,004 | \$ | 9,347 | \$ | 28,827 | \$ | 22,801 |
| Basic earnings per share-as reported | \$ | 0.83 | \$ | 0.59 | \$ | 1.74 | \$ | 1.45 |
| Basic earnings per share-pro forma | \$ | 0.83 | \$ | 0.58 | \$ | 1.72 | \$ | 1.42 |
| Diluted earnings per share-as reported | \$ | 0.80 | \$ | 0.58 | \$ | 1.69 | \$ | 1.41 |
| Diluted earnings per share-pro forma | \$ | 0.80 | \$ | 0.56 | \$ | 1.67 | \$ | 1.38 |

(1) Stock-based compensation recognized in reported net income relates to acceleration of vesting for certain options granted to employees who retired in the current period.

We effected a two-for-one share split in the form of a $100 \%$ stock dividend, payable December 1, 2003, to shareholders of record on November 17, 2003. All share and per share data appearing in the consolidated financial statements and related notes reflect this stock split.

During the nine months ended February 25, 2005, we issued 0.6 million shares with respect to the acquisition of the Tommy Bahama Group and the exercise of stock options by employees. We have not repurchased any shares during the current year.

Other comprehensive income which is comprised of the effects of foreign currency translation adjustments for the quarter and nine months ended February 25, 2005 was $\$ 1.9$ million and $\$ 7.9$ million, respectively, net of income taxes of $\$ 1.0$ million and $\$ 4.3$ million, respectively. For the quarter and nine months ended February 25, 2005, total comprehensive income consisting of net earnings as reported in our statement of earnings and the effect of foreign currency translation adjustments was $\$ 15.9$ million and $\$ 37.2$ million, respectively, net of income taxes. Net earnings and comprehensive income were equivalent for all prior periods. Accumulated other comprehensive income was $\$ 7.9$ million as of February 25, 2005, which is included in retained earnings in the condensed consolidated balance sheet.
7. Segment Information: We organize the components of our business into operating segments for purposes of allocating resources and assessing performance. Our reportable segments are the Menswear Group, the Womenswear Group and the Tommy Bahama Group. The Menswear Group produces a variety of branded and private label sportswear, tailored clothing, dress shirts and golf apparel. The Womenswear Group produces private label women's sportswear separates, coordinated sportswear, outerwear, dresses and swimwear. The Tommy Bahama Group produces lifestyle branded casual attire, operates retail stores and restaurants, and licenses the Tommy Bahama brand for other product categories.

The business segments results exclude corporate overhead costs, LIFO inventory accounting adjustments and other costs which are not allocated to the operating groups. LIFO inventory calculations are made on a legal entity basis, which do not necessarily correspond to our segment definitions. Therefore, LIFO inventory accounting adjustments are not allocated to the operating segments. Total assets for Corporate and Other include the LIFO inventory reserve of $\$ 37.1$ million, $\$ 35.5$ million and $\$ 35.5$ million at February 25, 2005, May 28, 2004 and February 27, 2004, respectively. Segment results are as follows:

|  | Quarter Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | $\begin{gathered} \text { February } 27, \\ 2004 \end{gathered}$ |  |
|  | (in thousands) |  |  |  |  |  |  |  |
| Net Sales |  |  |  |  |  |  |  |  |
| Menswear Group | \$ | 168,816 | \$ | 99,828 | \$ | 468,609 | \$ | 330,935 |
| Womenswear Group |  | 78,853 |  | 78,052 |  | 176,408 |  | 202,846 |
| Tommy Bahama Group |  | 101,399 |  | 103,438 |  | 281,351 |  | 243,105 |
| Corporate and Other |  | 27 |  | 100 |  | 386 |  | 520 |
| Total | \$ | 349,095 | \$ | 281,418 | \$ | 926,754 | \$ | 777,406 |


| February 25, | February 27, |
| :---: | :---: |
| 2005 | 2004 |

February 25, 2005
(in thousands)

| Depreciation and amortization |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Menswear Group | \$ | 1,922 | \$ | 832 | \$ | 4,951 | \$ | 2,643 |
| Womenswear Group |  | 42 |  | 82 |  | 172 |  | 364 |
| Tommy Bahama Group |  | 3,590 |  | 3,554 |  | 10,680 |  | 9,734 |
| Corporate and Other |  | 102 |  | 114 |  | 294 |  | 380 |
| Total | \$ | 5,656 | \$ | 4,582 | \$ | 16,097 | \$ | 13,121 |
| Operating Income |  |  |  |  |  |  |  |  |
| Menswear Group | \$ | 14,114 | \$ | 7,016 | \$ | 41,083 | \$ | 26,712 |
| Womenswear Group |  | 5,218 |  | 3,341 |  | 4,460 |  | 8,458 |
| Tommy Bahama Group |  | 13,524 |  | 14,822 |  | 31,335 |  | 29,331 |
| Corporate and Other |  | $(4,117)$ |  | $(3,660)$ |  | $(9,919)$ |  | $(9,155)$ |
| Total | \$ | 28,739 | \$ | 21,519 | \$ | 66,959 | \$ | 55,346 |
| Interest expense, net |  | 7,007 |  | 6,255 |  | 21,783 |  | 18,099 |
| Earnings before taxes | \$ | 21,732 | \$ | 15,264 | \$ | 45,176 | \$ | 37,247 |


|  | $\begin{gathered} \text { February 25, } \\ 2005 \end{gathered}$ |  | May 28,$2004$ |  | $\begin{gathered} \text { February 27, } \\ 2004 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |
| Assets |  |  |  |  |  |  |
| Menswear Group | \$ | 427,209 | \$ | 171,718 | \$ | 174,607 |
| Womenswear Group |  | 89,656 |  | 95,866 |  | 94,364 |
| Tommy Bahama Group |  | 397,059 |  | 390,961 |  | 365,807 |
| Corporate and Other |  | 4,092 |  | 36,272 |  | 8,139 |
| Total | \$ | 918,016 | \$ | 694,817 | \$ | 642,917 |

8. New Accounting Standards: In November 2004, the Financial Accounting Standards Board, or FASB issued FASB Statement No. 151 "Inventory Costs, an Amendment of ARB No. 43 Chapter 4" ("FAS 151"). FAS 151 is applicable for inventory costs incurred during fiscal years beginning after June 15, 2005. FAS 151 requires that items such as idle facility expense, excessive spoilage, double freight, and re-handling be recognized as current-period charges rather than being included in inventory regardless of whether the costs meet the criterion of abnormal as defined in ARB 43 . We do not believe the adoption of FAS 151 will have a material impact on us upon adoption in fiscal 2006 as we have historically expensed such costs as incurred.

In December 2004, the FASB issued FASB Statement No. 123 (Revised 2004) "Share-Based Payment: an Amendment of FASB Statements No. 123 and 95" ("FAS 123R"). FAS 123R is applicable for all interim and fiscal periods beginning after June 15, 2005. FAS 123R sets accounting requirements for "share-based" compensation to employees, requires companies to recognize in the income statement the grant-date fair value of stock options and other equity-based compensation issued to employees and disallows the use of the intrinsic value method of accounting for stock compensation. We are currently evaluating the impact that this statement will have on our results of operations upon adoption in fiscal 2006.

In October 2004, the American Jobs Creation Act of 2004 (the "Act") was signed into law by the President. Among other provisions, the Act provides for a special one-time tax deduction of 85 percent of certain foreign earnings that are repatriated in either an enterprise's last tax year that began before the enactment date or the first tax year that begins during the one-year period beginning on the date of enactment. As a result of execution of the Act, the accounting treatment of such unremitted earnings that are expected to be repatriated must be considered in evaluating an entity's tax provision. We are currently evaluating the appropriate action with respect to the repatriation provision, including, but not limited to, an assessment of the amount of foreign earnings eligible for repatriation. No impact has been recognized in the current period's tax provision or financial statements as we have not completed our assessment of unremitted earnings available for repatriation or the income tax effect, if any, of repatriation of such earnings at this time. We expect to have this evaluation completed prior to the end of the second quarter of fiscal 2006.
9. Consolidating Financial Data of Subsidiary Guarantors: Our U.S. Revolver and our $\$ 200$ million Senior Unsecured Notes are guaranteed by our wholly owned domestic subsidiaries ("Subsidiary Guarantors"). All guarantees are full and unconditional. Non-guarantors consist of our subsidiaries which are organized outside the United States. Set forth below are the condensed consolidating financial statements for the nine months and quarters ended February 25, 2005 and February 27, 2004. We have used the equity method with respect to investment in subsidiaries.

## Oxford Industries, Inc.

## Condensed Consolidated Balance Sheet

February 25, 2005


## Oxford Industries, Inc.

## Condensed Consolidated Balance Sheet

## May 28, 2004



## Oxford Industries, Inc.

## Condensed Consolidated Balance Sheet

February 27, 2004


Oxford Industries, Inc.

## Condensed Consolidated Statement of Earnings

Quarter Ended February 25, 2005

|  | Oxford Industries (Parent) |  | Subsidiary <br> Guarantors |  | Subsidiary NonGuarantors |  | Consolidating <br> Adjustments |  | Consolidated Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 191,560 | , | 132,382 | \$ | 44,228 | \$ | $(19,075)$ | \$ | 349,095 |
| Cost of goods sold |  | 150,582 |  | 68,105 |  | 23,184 |  | $(6,329)$ |  | 235,542 |
| Gross Profit |  | 40,978 |  | 64,277 |  | 21,044 |  | $(12,746)$ |  | 113,553 |
| Selling, general and administrative |  | 37,856 |  | 49,839 |  | 16,524 |  | $(15,496)$ |  | 88,723 |
| Royalties and other income |  | - |  | 1,622 |  | 2,287 |  | - |  | 3,909 |
| Operating Income |  | 3,122 |  | 16,060 |  | 6,807 |  | 2,750 |  | 28,739 |
| Interest expense (income), net |  | 4,871 |  | $(2,580)$ |  | 2,047 |  | 2,669 |  | 7,007 |
| Income from equity investment |  | 16,340 |  | 25 |  | - |  | $(16,365)$ |  | - |
| Earnings Before Income Taxes |  | 14,591 |  | 18,665 |  | 4,760 |  | $(16,284)$ |  | 21,732 |
| Income taxes |  | 513 |  | 5,712 |  | 1,348 |  | 171 |  | 7,744 |
| Net Earnings | \$ | 14,078 | \$ | 12,953 | \$ | 3,412 | \$ | $(16,455)$ | \$ | 13,988 |

Oxford Industries, Inc.
Condensed Consolidated Statement of Earnings
Quarter Ended February 27, 2004

|  | Oxford Industries(Parent) |  | Subsidiary Guarantors |  | Subsidiary NonGuarantors |  | Consolidating Adjustments |  | $\begin{aligned} & \text { Consolidated } \\ & \text { Total } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 162,221 | \$ | 122,330 | \$ | 9,642 | \$ | $(12,775)$ | \$ | 281,418 |
| Cost of goods sold |  | 129,942 |  | 64,849 |  | 358 |  | (799) |  | 194,350 |
| Gross Profit |  | 32,279 |  | 57,481 |  | 9,284 |  | $(11,976)$ |  | 87,068 |
| Selling, general and administrative |  | 32,063 |  | 41,261 |  | 6,964 |  | $(13,808)$ |  | 66,480 |
| Royalties and other income |  | - |  | 931 |  | - |  | - |  | 931 |
| Operating Income |  | 216 |  | 17,151 |  | 2,320 |  | 1,832 |  | 21,519 |
| Interest expense (income), net |  | 4,090 |  | 354 |  | (24) |  | 1,835 |  | 6,255 |
| Income from equity investment |  | 12,486 |  | 29 |  | - |  | $(12,515)$ |  | - |
| Earnings Before Income Taxes |  | 8,612 |  | 16,826 |  | 2,344 |  | $(12,518)$ |  | 15,264 |
| Income taxes |  | (928) |  | 6,260 |  | 392 |  | - |  | 5,724 |
| Net Earnings | \$ | 9,540 | \$ | 10,566 | \$ | 1,952 | \$ | $(12,518)$ | \$ | 9,540 |

Oxford Industries, Inc.

## Condensed Consolidated Statement of Earnings

Nine Months Ended February 25, 2005

|  | Oxford Industries (Parent) |  | Subsidiary Guarantors |  | Subsidiary NonGuarantors |  | Consolidating Adjustments |  | $\begin{aligned} & \text { Consolidated } \\ & \text { Total } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 502,067 | \$ | 353,607 | \$ | 124,638 | \$ | $(53,558)$ | \$ | 926,754 |
| Cost of goods sold |  | 397,175 |  | 181,852 |  | 61,097 |  | $(11,948)$ |  | 628,176 |
| Gross Profit |  | 104,892 |  | 171,755 |  | 63,541 |  | $(41,610)$ |  | 298,578 |
| Selling, general and administrative |  | 99,276 |  | 138,748 |  | 48,635 |  | $(46,077)$ |  | 240,582 |
| Royalties and other income |  | - |  | 4,951 |  | 4,012 |  | - |  | 8,963 |
| Operating Income |  | 5,616 |  | 37,958 |  | 18,918 |  | 4,467 |  | 66,959 |
| Interest expense (income), net |  | 18,288 |  | $(6,110)$ |  | 4,871 |  | 4,734 |  | 21,783 |
| Income from equity investment |  | 39,900 |  | 68 |  | - |  | $(39,968)$ |  | - |
| Earnings Before Income Taxes |  | 27,228 |  | 44,136 |  | 14,047 |  | $(40,235)$ |  | 45,176 |
| Income taxes |  | $(2,439)$ |  | 14,112 |  | 4,104 |  | 171 |  | 15,948 |
| Net Earnings | \$ | 29,667 | \$ | 30,024 | \$ | 9,943 |  | $(40,406)$ | \$ | 29,228 |

Oxford Industries, Inc.
Condensed Consolidated Statement of Earnings
Nine Months Ended February 27, 2004

|  | Oxford Industries(Parent) |  | Subsidiary Guarantors |  | Subsidiary NonGuarantors |  | Consolidating Adjustments |  | $\begin{aligned} & \text { Consolidated } \\ & \text { Total } \end{aligned}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Net Sales | \$ | 497,683 | \$ | 290,592 | \$ | 28,153 | \$ | $(39,022)$ | \$ | 777,406 |
| Cost of goods sold |  | 391,705 |  | 150,530 |  | 226 |  | 154 |  | 542,615 |
| Gross Profit |  | 105,978 |  | 140,062 |  | 27,927 |  | $(39,176)$ |  | 234,791 |
| Selling, general and administrative |  | 93,645 |  | 108,462 |  | 23,306 |  | $(42,717)$ |  | 182,696 |
| Royalties and other income |  | - |  | 3,251 |  | - |  | - |  | 3,251 |
| Operating Income |  | 12,333 |  | 34,851 |  | 4,621 |  | 3,541 |  | 55,346 |
| Interest expense (income), net |  | 14,956 |  | (334) |  | (71) |  | 3,548 |  | 18,099 |
| Income from equity investment |  | 27,005 |  | 48 |  | - |  | $(27,053)$ |  | - |
| Earnings Before Income Taxes |  | 24,382 |  | 35,233 |  | 4,692 |  | $(27,060)$ |  | 37,247 |
| Income taxes |  | 1,160 |  | 11,772 |  | 1,093 |  | - |  | 14,025 |
| Net Earnings | \$ | 23,222 | \$ | 23,461 | \$ | 3,599 | \$ | $(27,060)$ | \$ | 23,222 |

## Oxford Industries, Inc.

## Condensed Consolidated Statement of Cash Flow

## Nine Months Ended February 25, 2005

|  | Oxford Industries(Parent) |  | Subsidiary Guarantors |  | Subsidiary NonGuarantors |  | Consolidating Adjustments |  | $\begin{gathered} \text { Consolidated } \\ \text { Total } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Cash Flows from Operating Activities |  |  |  |  |  |  |  |  |  |  |
| Net earnings | \$ | 29,667 | \$ | 30,024 | \$ | 9,943 | \$ | $(40,406)$ | \$ | 29,228 |
| Adjustments to reconcile net earnings to net cash (used in) provided by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 6,102 |  | 10,886 |  | 2,888 |  | - |  | 19,876 |
| Equity income |  | - |  | (378) |  | - |  | - |  | (378) |
| Loss (gain) on sale of assets |  | 118 |  | (746) |  | 388 |  | - |  | (240) |
| Deferred income taxes |  | (131) |  | $(2,484)$ |  | $(2,006)$ |  | 265 |  | $(4,356)$ |
| Changes in working capital |  | $(29,771)$ |  | $(31,745)$ |  | 3,604 |  | 10,897 |  | $(47,015)$ |
| Income for equity investment in subsidiaries |  | $(39,900)$ |  | (68) |  | - |  | 39,968 |  | - |
| Other non-current assets |  | 1,636 |  | 372 |  | $(3,192)$ |  | 2 |  | $(1,182)$ |
| Other non-current liabilities |  | 1,804 |  | 2,700 |  | - |  | (1) |  | 4,503 |
| Net cash (used in) provided by operating activities |  | $(30,475)$ |  | 8,561 |  | 11,625 |  | 10,725 |  | 436 |

## Cash Flows from Investing

Activities

| Acquisitions net of cash acquired | $(5,475)$ | 4 | $(137,458)$ | - | $(142,929)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Investment in subsidiaries | $(141,807)$ | $(32,616)$ | - | 174,423 | - |
| Investment in deferred comp plan | - | (770) | - | - | (770) |
| Purchases of property, plant and equipment | (784) | $(10,824)$ | (392) | - | $(12,000)$ |
| Proceeds from sale of property, plant and equipment | 19 | 406 | - | - | 425 |
| Net cash (used in) provided by investing activities | $(148,047)$ | $(43,800)$ | $(137,850)$ | 174,423 | $(155,274)$ |


| Cash Flows from Financing Activities |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Payments of short-term debt |  | - |  | - |  | $(7,085)$ |  | (1) |  | $(7,086)$ |
| Proceeds (payments) of) long-term debt |  | 137,351 |  | (90) |  | - |  | 2 |  | 137,263 |
| Equity contribution received |  | - |  | 141,807 |  | 32,616 |  | $(174,423)$ |  | - |
| (Payments) proceeds of loan to subsidiaries |  | - |  | $(109,191)$ |  | 109,191 |  | - |  | - |
| Proceeds from issuance of common stock |  | 2,226 |  | - |  | - |  | - |  | 2,226 |
| Debt issue costs |  | $(2,766)$ |  | - |  | - |  | - |  | $(2,766)$ |
| Change in intercompany payable |  | $(1,254)$ |  | 1,197 |  | 10,680 |  | $(10,623)$ |  | - |
| Dividends on common stock |  | 2,109 |  | 2,816 |  | $(10,713)$ |  | (121) |  | $(5,909)$ |
| Net cash provided by (used in) financing activities |  | 137,666 |  | 36,539 |  | 134,689 |  | $(185,166)$ |  | 123,728 |
| Net Change in Cash and Cash Equivalents |  | $(40,856)$ |  | 1,300 |  | 8,464 |  | (18) |  | $(31,110)$ |
| Effect of foreign currency translation on cash and cash equivalents |  | - |  | - |  | 790 |  | - |  | 790 |
| Cash and cash equivalents at the beginning of period |  | 45,405 |  | 1,438 |  | 724 |  | 2 |  | 47,569 |
| Cash and cash equivalents at the end of period | \$ | 4,549 | \$ | 2,738 | \$ | 9,978 | \$ | (16) | \$ | 17,249 |

Oxford Industries, Inc.
Condensed Consolidated Statement of Cash Flow

## Nine Months Ended February 27, 2004

| Oxford Industries <br> (Parent) | Subsidiary <br> Guarantors | Subsidiary Non- <br> Guarantors | Consolidating <br> Adjustments | Consolidated <br> Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |

Cash Flows from Operating

## Activities

| Net earnings | \$ | 23,222 | \$ | 23,461 | \$ | 3,599 | \$ | $(27,060)$ | \$ | 23,222 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Adjustments to reconcile net earnings to net cash (used in) provided by operating activities: |  |  |  |  |  |  |  |  |  |  |
| Depreciation and amortization |  | 4,769 |  | 9,958 |  | 368 |  | - |  | 15,095 |
| Equity income |  | - |  | (105) |  | - |  | - |  | (105) |
| Loss (gain) on sale of assets |  | 30 |  | (163) |  | (616) |  | - |  | (749) |
| Deferred income taxes |  | (441) |  | $(1,527)$ |  | 26 |  | 290 |  | $(1,652)$ |
| Changes in working capital |  | $(105,848)$ |  | 76,496 |  | $(2,075)$ |  | (183) |  | $(31,610)$ |
| Income for equity investment in subsidiaries |  | $(27,005)$ |  | (48) |  | - |  | 27,053 |  | - |
| Other non-current assets |  | $(2,717)$ |  | $(1,572)$ |  | 313 |  | (195) |  | $(4,171)$ |
| Other non-current liabilities |  | 2,834 |  | 2,307 |  | - |  | - |  | 5,141 |
| Net cash (used in) provided by operating activities |  | $(105,156)$ |  | 108,807 |  | 1,615 |  | (95) |  | 5,171 |

## Cash Flows from Investing

Activities

| Acquisitions | $(245,062)$ | 22,325 | - | - | $(222,737)$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Decrease in restricted cash | 204,986 | - | - | - | 204,986 |
| Investment in deferred comp plan | - | $(1,656)$ | - | - | $(1,656)$ |
| Purchases of property, plant and equipment | $(2,107)$ | $(8,622)$ | (94) | - | $(10,823)$ |
| Proceeds from sale of property, plant and equipment | 480 | (378) | 1,009 | - | 1,111 |
|  |  |  |  |  |  |
| Net cash (used in) provided by investing activities | $(41,703)$ | 11,669 | 915 | - | $(29,119)$ |

## Cash Flows from Financing

| Activities |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Principal payments of long-term debt |  | 13,476 |  | (72) |  | - |  | - |  | 13,404 |
| Proceeds from issuance of common stock |  | 5,257 |  | - |  | - |  | - |  | 5,257 |
| Debt issue costs |  | $(7,415)$ |  | - |  | - |  | - |  | $(7,415)$ |
| Change in intercompany payable |  | 121,380 |  | $(120,205)$ |  | $(1,168)$ |  | (7) |  | - |
| Dividends on common stock |  | $(4,973)$ |  | - |  | - |  | - |  | $(4,973)$ |
| Net cash provided by (used in) financing activities |  | 127,725 |  | $(120,277)$ |  | $(1,168)$ |  | (7) |  | 6,273 |
| Net Change in Cash and Cash Equivalents |  | $(19,134)$ |  | 199 |  | 1,362 |  | (102) |  | $(17,675)$ |
| Cash and cash equivalents at the beginning of period |  | 23,022 |  | 218 |  | 720 |  | 131 |  | 24,091 |
| Cash and cash equivalents at the end of period | \$ | 3,888 | \$ | 417 |  | 2,082 | \$ | 29 | \$ | 6,416 |

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The following discussion and analysis should be read in conjunction with our "Unaudited Condensed Consolidated Financial Statements" and the "Notes to Unaudited Condensed Consolidated Financial Statements" contained in this report and the "Consolidated Financial Statements," "Notes to Consolidated Financial Statements" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" contained in our fiscal 2004 Form 10-K.

## OVERVIEW

We generate revenues and cash flow through the design, production, distribution and sale of branded and private label consumer apparel for men, women, and children and the licensing of company owned trademarks. Our principal markets and customers are located primarily in the United States. We source more than $90 \%$ of our products through third party producers, but also manufacture certain of our products in manufacturing facilities owned directly by us and through joint venture arrangements. We primarily distribute our products through our wholesale customers including chain stores, department stores, specialty stores, mail order, mass merchandising and also through our own retail stores for some brands.

We operate in an industry that is highly competitive. Our ability to continuously evaluate and respond to changing consumer demands and tastes, across multiple market segments, distribution channels and geographic regions is critical to our success. Although our approach is aimed at diversifying our risks, misjudging shifts in consumer preferences could have a negative effect on future operating results. Other key aspects of competition include quality, brand image, distribution methods, price, customer service and intellectual property protection. Our size and global operating strategies help us to successfully compete by positioning us to take advantage of synergies in product design, development, sourcing and distribution of our products. Our success in the future will depend on our ability to continue to design products that are acceptable to the markets that we serve and to source our products on a competitive basis while still earning appropriate margins.

The most significant event for the current year was the July 30, 2004 acquisition of Ben Sherman, which we operate as part of our Menswear Group. We acquired Ben Sherman for approximately $\$ 145$ million, plus associated expenses, as discussed in Note 4 of our condensed consolidated financial statements contained in this report. Ben Sherman is a London-based designer, distributor and marketer of branded sportswear, accessories, and footwear. The transaction was financed with cash on hand, borrowings under our U.S. Revolver and certain Seller Notes (each described in Note 5 of our condensed consolidated financial statements contained in this report). In connection with this acquisition, our U.S. Revolver was amended and restated to provide the necessary flexibility to finance the acquisition. This acquisition has resulted in significant increases in substantially all balance sheet accounts and has had and is expected to continue to have a positive impact on the amount of cash flows generated from operating activities.

During fiscal 2005, we have continued to see increases in sales and operating results. We generated diluted earnings per share of $\$ 0.80$ and $\$ 1.69$, during the quarter and nine months ended February 25, 2005, respectively compared to $\$ 0.58$ and $\$ 1.41$ during the quarter and nine months ended February 27, 2004. The increases in sales and earnings per share were primarily a result of the acquisition of Ben Sherman, growth in the Tommy Bahama Group's branded business, growth in the historical Menswear business and a higher percentage of our sales being branded rather than private label.

## RESULTS OF OPERATIONS

The following tables set forth: (1) the line items in the "Condensed Consolidated Statements of Earnings (Unaudited)," the dollar amounts of each for the periods indicated and the percentage change
relative to the comparable period of the prior year, and (2) the line items in the "Condensed Consolidated Statements of Earnings (Unaudited)" as a percentage of net sales. We have calculated all percentages based on actual data, but percentage columns may not add due to rounding. Individual line items of our "Condensed Consolidated Statements of Earnings (Unaudited)" may not be directly comparable to those of our competitors, as income statement classification of certain expenses may vary by company. The results of operations of Ben Sherman and the Tommy Bahama Group are included in our consolidated statements of earnings from the respective dates of the acquisition.

|  | Quarter Ended |  |  |  |  | Nine Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Feb. 25, 2005 |  | Feb. 27, 2004 |  | \% Change | Feb. 25,$2005$ |  | Feb. 27, 2004 |  | \% Change |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 349,095 | \$ | 281,418 | 24.0\% | \$ | 926,754 | \$ | 777,406 | 19.2\% |
| Cost of goods sold |  | 235,542 |  | 194,350 | 21.2\% |  | 628,176 |  | 542,615 | 15.8\% |
| Gross profit |  | 113,553 |  | 87,068 | 30.4\% |  | 298,578 |  | 234,791 | 27.2\% |
| Selling, general and administrative |  | 86,458 |  | 64,802 | 33.4\% |  | 234,181 |  | 177,663 | 31.8\% |
| Amortization of intangibles |  | 2,265 |  | 1,678 | 35.0\% |  | 6,401 |  | 5,033 | 27.2\% |
| Royalties and other operating income |  | 3,909 |  | 931 | 319.9\% |  | 8,963 |  | 3,251 | 175.7\% |
| Operating income |  | 28,739 |  | 21,519 | 33.6\% |  | 66,959 |  | 55,346 | 21.0\% |
| Interest expense, net |  | 7,007 |  | 6,255 | 12.0\% |  | 21,783 |  | 18,099 | 20.4\% |
| Earnings before income taxes |  | 21,732 |  | 15,264 | 42.4\% |  | 45,176 |  | 37,247 | 21.3\% |
| Income taxes |  | 7,744 |  | 5,724 | 35.3\% |  | 15,948 |  | 14,025 | 13.7\% |
| Net earnings | \$ | 13,988 | \$ | 9,540 | 46.6\% | \$ | 29,228 | \$ | 23,222 | 25.9\% |


|  |  |  |
| :--- | :--- | :--- |

## TOTAL COMPANY

## Third Quarter

The discussion below compares our results of operations for the third quarter of fiscal 2005 compared to our results of operations for the third quarter of fiscal 2004. Each percentage change provided below reflects the change between these periods.

Net sales increased $24.0 \%$ in the third quarter of fiscal 2005 . The increase was primarily due to:

- Ben Sherman, which provided approximately $\$ 41.9$ million of net sales.
- The unit sales increase of $10.9 \%$, primarily attributable to the addition of Ben Sherman, an increase in the Tommy Bahama Group's branded sales, and new marketing initiatives in our historical menswear business including the licensed Nick(it) sportswear collection partially offset by the exit from the private label business by the Tommy Bahama Group.
- The average selling price per unit increase of $12.5 \%$, primarily attributable to the shift in product mix due to an increase in Menswear sales, including Ben Sherman, and an increase in the Tommy Bahama Group's branded sales, both of which have higher average selling prices per unit than our historical businesses, and the exit from the private label business by the Tommy Bahama Group.

Gross profit increased $30.4 \%$ in the third quarter of fiscal 2005. The increase is due to higher sales and higher gross margins. Gross margins increased from $30.9 \%$ during the third quarter of fiscal 2004 to $32.5 \%$ during the third quarter of fiscal 2005 . The increase was primarily due to:

- The increased branded sales of the Tommy Bahama Group, which has higher gross margins.
- The exit from the private label business by the Tommy Bahama Group, which has lower gross margins.
- The acquisition of Ben Sherman, which has higher gross margins.
- The improved sourcing structure of the Womenswear Group.

Gross profit and gross margins for the current period will not necessarily be indicative of future periods as the mix between branded and private label products may vary as a result of recent acquisitions and due to the impact of seasonality on our sales during the year.

Selling, general and administrative expenses ("SG\&A") increased 33.4\% during the third quarter of fiscal 2005. SG\&A was $24.8 \%$ of net sales in the third quarter of fiscal 2005 compared to $23.0 \%$ of net sales in the third quarter of fiscal 2004. The increase in SG\&A was primarily due to the higher SG\&A expense structure associated with our recently acquired branded businesses and expenses associated with the start-up of new marketing initiatives.

SG\&A and SG\&A as a percentage of sales for the current period will not necessarily be indicative of future periods as the mix between branded and private label products may vary as a result of recent acquisitions and due to the impact of seasonality which would result in higher or lower SG\&A in certain periods.

Amortization of intangibles increased $35.0 \%$ in the third quarter of fiscal 2005. The increase was due to $\$ 0.9$ million of amortization of intangibles acquired as part of the Ben Sherman acquisition partially offset by lower amortization amounts related to the Tommy Bahama Group acquisition. We expect that amortization of intangibles will decrease slightly in future years as some shorter lived intangible assets become fully amortized.

Royalties and other operating income increased 319.9\% in the third quarter of fiscal 2005. We derive licensing income through licensing our trademarks across a range of categories that complement our current product offerings. The increase was due to higher licensing income from existing and additional licenses for the Tommy Bahama and Ben Sherman brands. We anticipate that royalties and other operating income will increase in future years as the number of licenses increases, but will be subject to the impact of seasonality as it relates to the licensed products specifically.

Interest expense, net increased $12.0 \%$ in the third quarter of fiscal 2005. The increase in interest expense was primarily due to the interest on debt incurred to finance the acquisition of Ben Sherman.

Interest expense in future periods will be dependent upon the interest rate during the period as well as the total amount of debt outstanding during the period.

Income taxes were at an effective tax rate of $35.6 \%$ for the third quarter of fiscal 2005 compared to $37.5 \%$ for the third quarter of fiscal 2004. Variations in the effective tax rate were primarily attributable to the acquisition of Ben Sherman which is subject to lower statutory income tax rates and the relative distribution of pre-tax earnings among the various taxing jurisdictions in which we operate.

## Nine Months

The discussion below compares our results of operations for the nine months of fiscal 2005 compared to our results of operations for the nine months of fiscal 2004. Each percentage change provided below reflects the change between these periods.

Net sales increased 19.2\% in the nine months of fiscal 2005. The increase was primarily due to:

- Ben Sherman, which provided approximately $\$ 111.2$ in net sales.
- The unit sales increase of $1.9 \%$ primarily due to the sales of Ben Sherman, the growth in Tommy Bahama Group's branded sales and new marketing initiatives in our historical menswear business partially offset by a decline in Womenswear sales and the exit from private label business by the Tommy Bahama Group.
- The average selling price per unit increase of $17.0 \%$, primarily attributable to the shift in product mix in Menswear sales, including Ben Sherman, an increase in Tommy Bahama Group's branded sales and the exit from the private label business by the Tommy Bahama Group.

Gross profit increased $27.2 \%$ in the nine months of fiscal 2005. The increase is due to higher sales and higher gross margins. Gross margins increased from $30.2 \%$ during the nine months of fiscal 2004 to $32.2 \%$ during the nine months of fiscal 2005 . The increase was primarily due to:

- The increased branded sales of the Tommy Bahama Group, which has higher gross margins.
- The exit from the private label business by the Tommy Bahama Group, which has lower gross margins.
- The acquisition of Ben Sherman, which has higher gross margins.

SG\&A increased $31.8 \%$ in the nine months of fiscal 2005. SG\&A was $25.3 \%$ of net sales in the nine months of fiscal 2005 compared to $22.9 \%$ in the nine months of fiscal 2004. The increase in SG\&A was primarily due to the higher SG\&A expense structure associated with our recently acquired branded businesses and expenses associated with the start-up of new marketing initiatives.

Amortization of intangibles increased $27.2 \%$ in the nine months of fiscal 2005. The change was primarily as a result of the amortization of intangibles acquired as part of the Ben Sherman acquisition partially offset by lower amortization amounts related to the Tommy Bahama Group acquisition.

Royalties and other operating income increased $175.7 \%$ in the nine months of fiscal 2005 . The increase was due to higher licensing income from existing and additional licenses for the Tommy Bahama and Ben Sherman brands.

Interest expense, net increased $20.4 \%$ in the nine months of fiscal 2005. The increase in interest expense was due to the interest on debt incurred to finance the acquisition of Ben Sherman and the non-cash write-off of $\$ 1.8$ million of deferred financing costs resulting from the modification of our U.S. Revolver in the first quarter of fiscal 2005.

Income taxes were at an effective tax rate of $35.3 \%$ for the nine months of fiscal 2005 compared to $37.7 \%$ for the nine months of fiscal 2004 . Variations in the effective tax rate were primarily attributable
to the acquisition of Ben Sherman which is subject to lower statutory income tax rates and the relative distribution of pre-tax earnings among the various taxing jurisdictions in which we operate.

## SEGMENT RESULTS OF OPERATIONS

We organize the components of our business into segments for purposes of allocating resources and assessing performance. Our reportable segments are the Menswear Group, the Womenswear Group and the Tommy Bahama Group. The Menswear Group produces a variety of branded and private label sportswear, tailored clothing, dress shirts and golf apparel. The Menswear Group also operates one Ben Sherman retail store and licenses the Ben Sherman brand for other product categories. The Womenswear Group produces private label women's sportswear separates, coordinated sportswear, outerwear, dresses and swimwear. The Tommy Bahama Group produces lifestyle branded casual attire, operates retail stores and restaurants, and licenses the Tommy Bahama brand for other product categories. Corporate and Other is a reconciling category for reporting purposes and includes our corporate offices, LIFO inventory accounting adjustments and other costs that are not allocated to the operating groups. LIFO inventory calculations are made on a legal entity basis, which do not correspond to our segment definitions. Therefore, LIFO inventory accounting adjustments are not allocated to the operating segments. Segment results are as follows:

|  | Quarter Ended |  |  |  |  | Nine Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Feb. } 25, \\ 2005 \end{gathered}$ |  | Feb. 27, 2004 |  | \% Change | $\begin{aligned} & \text { Feb. 25, } \\ & 2005 \end{aligned}$ |  | Feb. 27, 2004 |  | \% Change |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Net Sales |  |  |  |  |  |  |  |  |  |  |
| Menswear Group | \$ | 168,816 | \$ | 99,828 | 69.1\% | \$ | 468,609 | \$ | 330,935 | 41.6\% |
| Womenswear Group |  | 78,853 |  | 78,052 | 1.0\% |  | 176,408 |  | 202,846 | (13.0)\% |
| Tommy Bahama Group |  | 101,399 |  | 103,438 | (2.0)\% |  | 281,351 |  | 243,105 | 15.7\% |
| Corporate and Other |  | 27 |  | 100 | (73.0)\% |  | 386 |  | 520 | (25.8)\% |
| Total Net Sales | \$ | 349,095 | \$ | 281,418 | 24.0\% | \$ | 926,754 | \$ | 777,406 | 19.2\% |


|  | Quarter Ended |  |  |  |  | Nine Months Ended |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Feb. 25, 2005 |  | Feb. 27, 2004 |  | \% Change | Feb. 25, 2005 |  | Feb. 27, 2004 |  | \% Change |
|  | (in thousands) |  |  |  |  |  |  |  |  |  |
| Operating Income |  |  |  |  |  |  |  |  |  |  |
| Menswear Group | \$ | 14,114 | \$ | 7,016 | 101.2\% | \$ | 41,083 | \$ | 26,712 | 53.8\% |
| Womenswear Group |  | 5,218 |  | 3,341 | 56.2\% |  | 4,460 |  | 8,458 | (47.3)\% |
| Tommy Bahama Group |  | 13,524 |  | 14,822 | (8.8)\% |  | 31,335 |  | 29,331 | 6.8\% |
| Corporate and Other |  | $(4,117)$ |  | $(3,660)$ | 12.5\% |  | $(9,919)$ |  | $(9,155)$ | 8.3\% |
| Total Operating Income | \$ | 28,739 | \$ | 21,519 | 33.6\% | \$ | 66,959 | \$ | 55,346 | 21.0\% |

* For further information regarding our segments, see Note 7 of "Notes to Unaudited Condensed Consolidated Financial Statements."

The discussion below compares our results of operations for the third quarter of fiscal 2005 compared to our results of operations for the third quarter of fiscal 2004 and also the nine months of fiscal 2005 compared to our results of operations for the nine months of fiscal 2004. Each percentage change provided below reflects the change for the quarter or nine months between fiscal 2005 and fiscal 2004 as identified in the respective heading.

## Menswear Group

## Third Quarter

The Menswear Group reported a $69.1 \%$ increase in net sales in the third quarter of fiscal 2005. The increase was primarily due to:

- Ben Sherman sales of $\$ 41.9$ million.
- The unit sales increase of $24.5 \%$ for the segment, without considering the Ben Sherman operations, from new marketing initiatives in dress and sport shirts, tailored clothing and the licensed Nick(it) sportswear collection.
- The average selling price per unit increase of $10.9 \%$ including Ben Sherman and $2.2 \%$ without considering Ben Sherman.

The Menswear Group reported a $101.2 \%$ increase in operating income in the third quarter of fiscal 2005 . The increase in operating income was primarily due to the addition of Ben Sherman which has higher operating profit margins and the increase in sales volume in our historical menswear business.

## Nine Months

The Menswear Group reported a $41.6 \%$ increase in net sales in the nine months of fiscal 2005. The change was primarily due to:

- The $\$ 111.2$ million of Ben Sherman sales during the period.
- The unit sales increase of $7.9 \%$ for the segment without considering Ben Sherman for the same reasons as noted above.
- The average selling price per unit increase of 7.9\% including Ben Sherman and no change without considering Ben Sherman.

The Menswear Group reported a $53.8 \%$ increase in operating income in the nine months of fiscal 2005. The increase in operating income was primarily due to the addition of Ben Sherman partially offset by lower operating margins in our historical menswear business.

## Womenswear Group

## Third Quarter

The Womenswear Group reported a $1.0 \%$ increase in net sales in the third quarter of fiscal 2005. The change was primarily due to a $3.5 \%$ increase in the average selling price per unit, primarily due to product mix within the discount distribution channel. The increase in the average selling price per unit was partially offset by a unit sales decline of $1.7 \%$ due to a change in product mix.

The Womenswear Group reported a $56.2 \%$ increase in operating income in the third quarter of fiscal 2005. The change was primarily due to an improved sourcing structure resulting in improved gross margins on comparable sales.

## Nine Months

The Womenswear Group reported a $13.0 \%$ decline in net sales in the nine months of fiscal 2005. The change was primarily due to the unit sales decline of $15.9 \%$, primarily in the discount distribution channel. The decline in unit sales was partially offset by an increase of $3.0 \%$ in the average selling price per unit primarily due to a change in product mix.

The Womenswear Group reported a $47.3 \%$ decline in operating income in the nine months of fiscal 2005. The decrease was primarily due to the reduction in sales and gross margin pressures, particularly during the first two quarters of fiscal 2005.

## Tommy Bahama Group

## Third Quarter

The Tommy Bahama Group reported a $2.0 \%$ decline in net sales in the third quarter of fiscal 2005. The decline was due to exiting the private label business which is not aligned with the ongoing strategy of growing the lifestyle branded businesses of the Tommy Bahama Group. The private label business provided revenues totaling $\$ 13.5$ million during the third quarter of fiscal 2004 compared to $\$ 2.5$ million during the third quarter of fiscal 2005 . This decline is partially offset by:

- A unit sales increase of $6.9 \%$ excluding private label business.
- The average selling price per unit increase of 3.5\% excluding the private label business, primarily due to a higher proportion of sales through our retail stores as opposed to our wholesale distribution channel.
- An increase in the number of retail stores from 39 at the end of the third quarter of fiscal 2004 to 50 at the end of the third quarter of fiscal 2005.

The Tommy Bahama Group reported an $8.8 \%$ decline in operating income in the third quarter of fiscal 2005. The decline in operating income was primarily due to:

- Marketing expenses of $\$ 1.1$ million related to our title sponsorship in the PGA sanctioned "Tommy Bahama Challenge Golf Tournament."
- Relocation expenses of $\$ 0.6$ million associated with the consolidation of the Seattle offices.
- Increased operating expenses related to opening new retail stores.

The decline in operating income was partially offset by a favorable change in product mix from the lower margin private label business to the higher margin branded business and a higher proportion of sales through our retail stores as opposed to our wholesale distribution channel.

## Nine Months

The Tommy Bahama Group reported a $15.7 \%$ increase in net sales in the nine months of fiscal 2005 despite a reduction in net sales of $\$ 15.2$ million due to exiting the private label business. The increase was primarily due to:

- The ownership of Tommy Bahama for the entire nine months of fiscal 2005 as compared to 37 of 39 weeks in the nine months of fiscal 2004.
- The unit sales increase of $21.7 \%$ excluding the private label business due to ownership of the Tommy Bahama Group for the full nine months in fiscal 2005 and growth in sales.
- The average selling price per unit increase of $2.6 \%$ excluding the private label business.
- An increase in the number of total retail stores from 39 at February 27, 2004 to 50 at February 25, 2005.

The Tommy Bahama Group reported a $6.8 \%$ increase in operating income in the nine months of fiscal 2005. The increase in sales during the year as compared to the prior year and the impact of owning Tommy Bahama for the entire period was partially offset by increases in operating expenses during the nine months for the same reasons as described above for the third quarter.

## Corporate and Other

## Third Quarter

The Corporate and Other operating loss increased $12.5 \%$ in the third quarter of fiscal 2005. The increase in the operating loss was primarily due to increased parent company expenses partially offset by LIFO inventory accounting.

## Nine Months

The Corporate and Other operating loss increased $8.3 \%$ in the nine months of fiscal 2005. The increase in the operating loss was primarily due to increased parent company expenses partially offset by LIFO inventory accounting.

## EARNINGS OUTLOOK

While our profitability for the third quarter was stronger than expected, spring bookings in certain sectors of the business remain softer than anticipated. For the fourth quarter of fiscal 2005, we anticipate sales in the range of $\$ 350$ million to $\$ 365$ million and earnings per diluted share in the range of $\$ 1.00$ to $\$ 1.10$. These results would provide fiscal 2005 sales in the range of $\$ 1.278$ billion to $\$ 1.292$ billion and earnings per diluted share in the range of $\$ 2.69$ to $\$ 2.79$.

Our primary source of revenue and cash flow is our operating activities in the United States. Additionally, we also have access to amounts under our U.S. Revolver and U.K. Revolver as necessary when cash inflows are less than cash outflows. We may seek to finance future capital investment programs through various methods, including but not limited to, borrowings under our current credit facilities, issuance of additional long-term debt, sales of equity securities and leases. However, we do not currently have any plans with respect to significant changes in our capital structure or financing arrangements.

Our liquidity requirements arise from the funding of our working capital needs, which include inventory, other operating expenses and accounts receivable, funding of capital expenditures, payment of quarterly dividends and repayment of our indebtedness. Generally, our product purchases are acquired through trade letters of credit which are drawn against our lines of credit at the time of shipment of the products.

## Operating Activities

Cash flow from operations was $\$ 0.4$ million during the nine months ended February 25 , 2005 compared to $\$ 5.1$ million during the nine months ended February 27,2004 . This cash was generated primarily from revenues from the sale of our products net of cash paid for cost of goods sold, general and administrative operating expenses, interest expense and inventory. The decrease in operating cash flows was primarily due to a substantial amount of inventory purchases during the third quarter to build seasonal inventory levels for the fourth quarter partially offset by the results of operations of Ben Sherman. Cash flows from operations in future periods should be greater than those in the current period as we sell the inventory currently on hand and obtain the benefit of a full period of operations from Ben Sherman. The cash flows for the period are not necessarily indicative of the cash flows anticipated for future periods and are subject to seasonality.

Inventories were $\$ 186.2$ million and $\$ 133.7$ million at February 25, 2005 and February 27, 2004, respectively. The increase in inventories is primarily a result of approximately $\$ 25.0$ million of inventories of Ben Sherman on hand at February 25, 2005 and seasonal inventory build-ups for anticipated fourth quarter sales in our other Menswear businesses. Also, inventory levels of the Tommy Bahama Group increased due to recently opened retail stores and earlier deliveries of Spring inventory. Our days supply inventory on hand, calculated using a FIFO basis, was 76 days at February 25,2005 compared to 79 days at February 27, 2004.

Receivables were $\$ 209.0$ million and $\$ 167.2$ million at February 25, 2005 and February 27, 2004, respectively. The increase in receivables is primarily a result of approximately $\$ 33.0$ million of receivables of Ben Sherman at February 25, 2005 as well as the higher sales in the third quarter of fiscal 2005 compared to the third quarter of fiscal 2004. Days sales outstanding for our accounts receivable balances increased from 49 days at February 27, 2004 to 52 days at February 25, 2005.

Current liabilities, which primarily consist of payables arising out of our operating activities, were $\$ 196.1$ million and $\$ 156.3$ million at February 25 , 2005 and February 27,2004 , respectively. The $\$ 39.7$ million increase was primarily the result of approximately $\$ 39.6$ million of current liabilities at February 25, 2005 related to Ben Sherman.

Our working capital ratio was $2.20: 1$ and 2.09:1 at February 25,2005 and February 27, 2004, respectively. The improvement is due to the changes in the individual asset and liability categories specified above.

## Investing Activities

During the nine months of fiscal 2005, investing activities used $\$ 155.3$ million in cash, consisting of approximately $\$ 137.5$ million (net of cash acquired) for the acquisition of Ben Sherman as well as payments in the first quarter of fiscal 2005 of approximately $\$ 5.4$ million related to the Tommy Bahama Group acquisition. Additionally, approximately $\$ 12.0$ million of capital expenditures were incurred primarily related to new Tommy Bahama retail stores and capital expenditures associated with our recently leased headquarters for the Tommy Bahama Group in Seattle, Washington.

During the nine months of fiscal 2004, investing activities used $\$ 29.1$ million in cash, principally for the acquisition of the Tommy Bahama Group on June 13, 2003 net of the reduction in restricted proceeds from the sale of the Senior Unsecured Notes during the fourth quarter of fiscal 2003. Additionally, we incurred capital expenditures of $\$ 10.8$ million primarily related to new Tommy Bahama retail stores and capital expenditures for computer equipment and software.

Non-current assets including property, plant and equipment, goodwill, intangible assets and other non-current assets increased as a result of the fiscal 2005 acquisition of Ben Sherman as well as current period capital expenditures at February 25, 2005 compared to February 27, 2004.

## Financing Activities

During the nine months of fiscal 2005, financing activities provided approximately $\$ 123.7$ million in cash. Substantially all of these proceeds represent the funding from the U.S. Revolver to finance the Ben Sherman acquisition in the current period partially offset by the amounts paid in the current period related to the refinancing of the U.S. Revolver. Additionally, certain amounts of cash were provided by the issuance of common stock upon the exercise of employee stock options, and cash was used to repay certain short-term debt and for the payment of quarterly dividends on our common shares.

During the nine months of fiscal 2004, financing activities provided approximately $\$ 6.3$ million in cash. This primarily represents proceeds from short-term borrowings from our short-term debt facilities and proceeds from the issuance of common stock upon the exercise of employee stock options, which were partially offset by debt issuance costs paid related to the issuance of our Senior Unsecured Notes and the payment of quarterly dividends on our common shares.

On January 10, 2005, our board of directors declared the third quarter cash dividend of $\$ 0.135$ per common share payable on February 28 , 2005 to shareholders of record on February 14, 2005. On March 28, 2005, our board of directors declared the fourth quarter cash dividend of $\$ 0.135$ per common share payable on June 6, 2005 to shareholders of record of May 23, 2005. We expect to pay dividends in future quarters, however, we may decide to discontinue or modify the dividend payment at any time if we determine that other uses of our capital, including but not limited to payment of debt outstanding or funding of future acquisitions, may be in our best interest or if our expectations of future cash flows and future cash needs outweigh the ability to pay a dividend. Additionally, we may borrow to fund dividends in the short term based on our expectations of operating cash flows in future periods. All cash flow from operations will not necessarily be paid out in all periods.

Debt increased by $\$ 137.5$ million at February 25, 2005 compared to February 27, 2004 primarily as a result of the borrowings under the U.S. Revolver to finance the acquisition of Ben Sherman. Additionally, the increase in deferred income taxes is primarily the result of the acquisition of Ben Sherman and the increase in other non-current liabilities is primarily a result of additional deferred compensation recognized in the current year.

## Liquidity and Capital Resources

The table below provides a description of our significant financing arrangements:

|  | $\underset{2005}{\text { February } 25,}$ |  |
| :---: | :---: | :---: |
| \$280 million U.S. Secured Revolving Credit Facility ("U.S. Revolver"), which accrues interest and letter of credit fees based upon a pricing grid which is tied to certain debt ratios ( $4.82 \%$ at February 25,2005 ), requires interest payments monthly with principal due at maturity (July 2009), and is collateralized by substantially all the assets of the Company and Guarantor Subsidiaries | \$ | 137,300 |
| 12 million Pounds Sterling Senior Secured Revolving Credit Facility ("U.K. Revolver"), which accrues interest at the bank's base rate plus $1.2 \%$ ( $5.95 \%$ at February 25, 2005), requires interest payments monthly with principal payable on demand, and is collateralized by substantially all the United Kingdom assets of Ben Sherman |  | 634 |
| \$200 million Senior Unsecured Notes ("Senior Unsecured Notes"), which accrue interest at $8.875 \%$ and require interest payments semiannually with principal due at maturity (June 2011)(1) |  | 198,893 |
| Unsecured Seller Notes ("Seller Notes"), which accrue interest at LIBOR plus $1.2 \%$ ( $6.52 \%$ at February 25, 2005), and require interest payments quarterly with principal payable on demand after January 30, 2005 |  | 4,172 |
| Other debt, including capital lease obligations with varying terms and conditions, collateralized by the respective assets |  | 115 |
| Total Debt |  | 341,114 |
| Short-term Debt |  | 4,873 |
| Total Long-term Debt |  | 336,241 |

(1) The Senior Unsecured Notes were sold on May 16, 2003 at a discount of $0.713 \%$ ( $\$ 1.4$ million) in connection with the acquisition of the Tommy Bahama Group to yield an effective interest rate of 9.0\%.

Our lines of credit under the U.S. Revolver and U.K. Revolver are used to finance trade letters of credit and standby letters of credit as well as provide funding for other operating activities and acquisitions. Trade letters of credit of $\$ 100.5$ million and $\$ 2.2$ million were outstanding under our U.S. Revolver and U.K. Revolver, respectively as of February 25,2005 . The net availability under our U.S. Revolver and U.K. Revolver was approximately $\$ 42.2$ million and $\$ 20.2$ million, respectively as of February 25, 2005.

The U.S. Revolver, the U.K. Revolver and the Senior Unsecured Notes each include certain debt covenant restrictions that require us or our subsidiaries to maintain certain financial ratios that are customary for similar facilities. The facilities also include limitations on certain restricted payments such as dividends, earn-out payments, and prepayment of debt. To ensure compliance with the minimum availability requirement of our U.S. Revolver, we sought and obtained the consent of our U.S. Revolver bank group to pay our third and fourth quarter fiscal 2005 dividends without regard to the availability requirement. We currently do not anticipate the need for a consent to pay dividends in subsequent quarters. As of February 25,2005 , we were compliant with all restrictive financial covenants related to our debt agreements.

We expect to fund the payment of the Seller Notes, which are due upon demand and expected to be redeemed for payment in the next twelve months with borrowings from the U.K. Revolver. Additionally, the U.K. Revolver is also due upon demand and expires in July 2005. At expiration, we
anticipate that we will be able to refinance the U.K. Revolver either with the same lender, other lenders or under our U.S. Revolver.

We anticipate that we will be able to satisfy our ongoing cash requirements which generally consists of working capital needs, capital expenditures (primarily for the opening of Tommy Bahama retail stores) and interest and principal payments on our debt during the remainder of fiscal 2005 and fiscal 2006 , primarily from cash on hand and cash flow from operations supplemented by borrowings under our lines of credit, as necessary. Our need for working capital is typically seasonal with the greatest requirements generally existing from the late second quarter to early fourth quarter of each year as we build inventory for the spring/summer season. Our capital needs will depend on many factors including our growth rate, the need to finance increased inventory levels and the success of our various products.

If appropriate investment opportunities arise that exceed the availability under our existing credit facilities, we believe that we will be able to fund such acquisitions through additional or refinanced debt facilities or the issuance of additional equity. However, our ability to obtain additional borrowings or refinance our credit facilities will depend on many factors, including the prevailing market conditions, our financial condition and our ability to negotiate favorable terms and conditions. There is no assurance that financing would be available on terms that are acceptable or favorable to us, if at all.

Our debt to shareholders' equity ratio was $1.17: 1$ and $0.95: 1$ at February 25, 2005 and February 27, 2004, respectively. The change was primarily a result of the additional debt incurred to finance the acquisition of Ben Sherman on July 30, 2004. We anticipate that the amount of debt as well as the ratio of debt to shareholders' equity will decrease in future periods as a result of anticipated cash flow from operations.

Our contractual obligations as of February 25, 2005 have not changed significantly from the contractual obligations outstanding at May 28, 2004, other than the increase in debt outstanding under our U.S. Revolver and the Seller Notes, amounts outstanding pursuant to letters of credit (both as discussed above) and leases for our recently opened retail stores and our Tommy Bahama Group offices in Seattle, Washington, none of which occurred outside the ordinary course of business.

Our anticipated capital expenditures for fiscal 2005 are expected to approximate $\$ 19$ million with a similar amount currently anticipated for fiscal 2006. These expenditures will consist primarily of the continued expansion of our retail operations of the Tommy Bahama Group including the opening of additional retail stores.

## Off Balance Sheet Arrangements

We have not entered into agreements which meet the definition of an off balance sheet financing arrangement, other than operating leases, and have made no financial commitments to or guarantees with any unconsolidated subsidiaries or special purpose entities.

## CRITICAL ACCOUNTING POLICIES

The discussion and analysis of our financial condition and results of operations are based upon our Condensed Consolidated Financial Statements, which have been prepared in accordance with accounting principles generally accepted in the United States. The preparation of these financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues, and expenses and related disclosures of contingent assets and liabilities. On an ongoing basis, we evaluate our estimates, including those related to bad debts, inventories, intangible assets, income taxes, contingencies and litigation and certain other accrued expenses. We base our estimates on historical experience and on various other assumptions that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of
assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates under different assumptions or conditions.

See the "Summary of Critical Accounting Policies" contained in our fiscal 2004 Form 10-K. During fiscal 2005, there have been no significant changes in our critical accounting policies as disclosed in our fiscal 2004 Form 10-K.

## SEASONALITY

Although our various product lines are sold on a year-round basis, the demand for specific products or styles may be highly seasonal. For example, the demand for golf and Tommy Bahama products is higher in the spring and summer seasons. Products are sold prior to each of our retail selling seasons, including spring, summer, fall and holiday. Because the timing of product shipments and other events affecting the retail business may vary, results for any particular quarter may not be indicative of results for the full year. The percentage of net sales distribution by quarter for fiscal 2004 were $22 \%$, $23 \%$, $25 \%$ and $30 \%$, respectively, and the percentage of net earnings by quarter for fiscal 2004 were $17 \%, 17 \%, 24 \%$ and $42 \%$, respectively. However, with the acquisition of Ben Sherman, the distribution for fiscal 2005 may not be consistent with that of fiscal 2004.

## ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

## INTEREST RATE RISK

We are exposed to market risk from changes in interest rates on our indebtedness, which could impact our financial condition and results of operations in future periods. Our objective is to limit the impact of interest rate changes on earnings and cash flow, primarily through a mix of fixed and variable rate debt. This assessment also considers our need for flexibility in our borrowing arrangements resulting from the seasonality of our business, among other factors. We continuously monitor interest rates to consider the sources and terms of our borrowing facilities in order to determine whether we have achieved our interest rate management objectives. We do not anticipate any significant changes in management of our exposure to interest rate fluctuations or the related exposure, as we do not have any plans to significantly alter our capital structure in the near term.

Approximately $\$ 142.1$ million of debt outstanding (or $42 \%$ of our total debt) is subject to variable interest rates, with a weighted average rate of approximately $4.87 \%$ at February 25, 2005. Our average variable rate borrowings for the nine months ended February 25 , 2005 were $\$ 97.7$ million, with an average interest rate of $4.4 \%$ during the nine month period. Our lines of credit are based on variable interest rates in order to take advantage of the lower rates available in the current interest rate environment and to provide the necessary borrowing flexibility required. To the extent that the amounts outstanding under our variable rate lines of credit change, our exposure to changes in interest rates would also change. If the nine month average interest rate increased by 100 basis points, our interest expense would have been approximately $\$ 0.3$ million higher during the period.

At February 25, 2005, we had approximately $\$ 199.0$ million of fixed rate debt and capital lease obligations outstanding with substantially all the debt having an effective interest rate of $9.0 \%$ and maturing in June 2011. Such agreements may result in higher fixed interest rates in certain periods of lower variable interest rates, but are primarily intended to provide long-term financing of our capital structure and minimize our exposure to increases in interest rates. A change in the market interest rate impacts the net financial instrument position of our fixed rate debt but has no impact on interest incurred or cash flows.

None of our debt was entered into for trading purposes. We generally do not engage in hedging activities with respect to our interest rate risk and do not enter into such transactions on a speculative basis.

## FOREIGN CURRENCY RISK

To the extent that we have assets and liabilities as well as operations denominated in foreign currencies that are not hedged, we are subject to foreign currency transaction gains and losses. We do not hold or issue any derivative financial instruments for trading or speculative purposes.

We receive United States dollars for substantially all of our product sales except for Ben Sherman sales in the United Kingdom and Europe and certain licensing fees earned in other foreign countries. We view our net investment in the Ben Sherman United Kingdom subsidiary, which has a functional currency of pounds sterling, as long-term. As a result, we generally do not hedge our investment. Ben Sherman sales that were not denominated in United States dollars totaled $\$ 30.3$ million during the three months ended February 25, 2005, which represented approximately $9 \%$ of our total sales for the quarter ended February 25, 2005. Ben Sherman sales that were not denominated in United States dollars totaled $\$ 83.5$ million during the period from the date of acquisition through February 25, 2005, which represents approximately $9 \%$ of our total sales for the nine months ended February 25, 2005. With the dollar trading at a weaker position than it has historically traded (average rate of 1.90 for the quarter ended February 25, 2005), a strengthening United States dollar could result in lower levels of sales in the consolidated statements of earnings in future periods, although the sales in pounds sterling could be equal to or greater than amounts as previously reported.

Substantially all inventory purchases from contract manufacturers throughout the world are denominated in United States dollars. Certain purchases of our Ben Sherman subsidiary in the United Kingdom, totaling less than 5\% of our total inventory purchases, are based on other currencies. Purchase prices for our products may be impacted by fluctuations in the exchange rate between the United States dollar and the local currencies of the contract manufacturers, which may have the effect of increasing our cost of goods sold in the future. We do not believe that exchange rate fluctuations have had a material impact on our inventory costs, nor do we expect that such fluctuations will have a significant impact in future periods. Due to the number of currencies involved and the fact that not all foreign currencies react in the same manner against the United States dollar, we cannot quantify in any meaningful way the potential effect of such fluctuations on future income.

We may from time to time purchase foreign currency forward exchange contracts to hedge against changes in foreign currency exchange rates, but at February 25, 2005 we have not entered into any such agreements that have not been settled. When such contracts are outstanding, the contracts are marked to market with the offset being recognized in the statement of earnings or other comprehensive income depending upon whether the transaction qualifies as a hedge in accordance with accounting principles generally accepted in the United States.

## TRADE POLICY RISK

Pursuant to the 1994 Agreement on Textiles and Clothing, quotas among World Trade Organization ("WTO") member countries, including the United States, were eliminated on January 1, 2005. As a result, the international textile and apparel trade is undergoing a significant realignment which is changing our sourcing patterns, could disrupt our supply chain and could put us at a disadvantage to our competitors.

In addition, notwithstanding quota elimination, under the terms of China's WTO accession agreement, the United States and other WTO members may reimpose quotas on specific categories of products in the event it is determined that imports from China have surged or may surge and are threatening to create a market disruption for such categories of products (so called "safeguard quota"). Data released by the U.S. government in March indicates that there were significant increases in the level of imports from China in several important product categories during January 2005. These increases may result in the imposition of safeguard quotas which could cause disruption in our supply chain.

Furthermore, under long-standing statutory authority applicable to imported goods in general, the United States may unilaterally impose additional duties: (i) when imported merchandise is sold at less than fair value and causes material injury, or threatens to cause material injury, to the domestic industry producing a comparable product (generally known as "anti-dumping" duties); or (ii) when foreign producers receive certain types of governmental subsidies, and when the importation of their subsidized goods causes material injury, or threatens to cause material injury, to the domestic industry producing a comparable product (generally known as "countervailing" duties). The imposition of anti-dumping or countervailing duties on products we import would increase the cost of those products to us. We may not be able to pass on any such cost increase to our customers. There are numerous free trade agreements pending, including the United States-Central American Free Trade Agreement that, if adopted, could put us as a disadvantage to some of our competitors.

## ITEM 4. CONTROLS AND PROCEDURES

The Company's Principal Executive Officer and Principal Financial Officer have evaluated the effectiveness of the design and operation of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act) as of the end of the period covered by this report. Based upon that evaluation, our Principal Executive Officer and the Principal Financial Officer concluded that, as of the end of the period covered by this report, our disclosure controls and procedures were effective in ensuring that information required to be disclosed by us in our Securities Exchange Act reports is recorded, processed, summarized and reported within the time periods specified in the Securities and Exchange Commission's rules and forms, and that such information is accumulated and communicated to our management, including our Principal Executive Officer and Principal Financial Officer, as appropriate, to allow timely decisions regarding required disclosure.

There have not been any significant changes in our internal controls over financial reporting (as such term is defined in Rule 13a-15(f) and 15d-15(f) under the Securities Exchange Act) during the fiscal quarter ended February 25, 2005 that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

## ITEM 1. LEGAL PROCEEDINGS

In the ordinary course of business, we may become subject to litigation or claims. There are no material pending legal proceedings, proceedings known to be contemplated by governmental authorities or changes in items previously disclosed involving us during the quarter ended February 25, 2005, requiring disclosure under Item 103 of Regulation S-K.

## ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS

None

ITEM 3. DEFAULTS UPON SENIOR SECURITIES

None

ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

None

## ITEM 5. OTHER INFORMATION

None

## ITEM 6. EXHIBITS

(a) Exhibits.
31.1 Section 302 Certification by Principal Executive Officer.
31.2 Section 302 Certification by Principal Financial Officer.
32.1 Section 906 Certification by Principal Executive Officer.
32.2 Section 906 Certification by Principal Financial Officer.

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

## OXFORD INDUSTRIES, INC

(Registrant)
/s/ THOMAS CALDECOT CHUBB III

Thomas Caldecot Chubb III
Executive Vice President
(Principal Financial Officer)

QuickLinks
OXFORD INDUSTRIES, INC. INDEX TO FORM 10-Q For quarter ended February 25, 2005
PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

OXFORD INDUSTRIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF EARNINGS (UNAUDITED).
OXFORD INDUSTRIES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED EXCEPT FOR MAY 28, 2004).
OXFORD INDUSTRIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED).
OXFORD INDUSTRIES, INC. NOTES TO UNAUDITED CONDENSED CONSOLIDATED FINANCIAL STATEMENTS QUARTER ENDED FEBRUARY 25,2005

ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS
ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
ITEM 4. CONTROLS AND PROCEDURES
PART II. OTHER INFORMATION
ITEM 1. LEGAL PROCEEDINGS
ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS
ITEM 3. DEFAULTS UPON SENIOR SECURITIES
ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS
ITEM 5. OTHER INFORMATION
ITEM 6. EXHIBITS

SIGNATURES

## QuickLinks -- Click here to rapidly navigate through this document

Exhibit 31.1

## CERTIFICATION PURSUANT TO RULE 13a-14(a) AND SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

## I, J. Hicks Lanier, certify that:

1. I have reviewed this report on Form 10-Q of Oxford Industries, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

## /s/ J. HICKS LANIER

J. Hicks Lanier

Chairman and Chief Executive Officer
(Principal Executive Officer)

Exhibit 31.1

## QuickLinks -- Click here to rapidly navigate through this document

Exhibit 31.2

## CERTIFICATION PURSUANT TO RULE 13a-14(a) AND SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Thomas Caldecot Chubb III, certify that:

1. I have reviewed this report on Form 10-Q of Oxford Industries, Inc.;
2. Based on my knowledge, this quarterly report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Exhibit 31.2

QuickLinks -- Click here to rapidly navigate through this document

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Oxford Industries, Inc. (the "Company") on Form 10-Q ("Form 10-Q") for the quarter ended February 25, 2005 as filed with the Securities and Exchange Commission on the date hereof, I, J. Hicks Lanier, Chairman and Chief Executive Officer of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) To my knowledge the Form 10-Q fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

## /s/ J. HICKS LANIER

J. Hicks Lanier

Chairman and Chief Executive Officer
(Principal Executive Officer)
April 4, 2005

Exhibit 32.1

QuickLinks -- Click here to rapidly navigate through this document

## CERTIFICATION PURSUANT TO <br> 18 U.S.C. SECTION 1350, <br> AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of Oxford Industries, Inc. (the "Company") on Form 10-Q ("Form 10-Q") for the quarter ended February 25, 2005 as filed with the Securities and Exchange Commission on the date hereof, I, Thomas Caldecot Chubb III, Executive Vice President of the Company, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) To my knowledge the Form 10-Q fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

## /s/ THOMAS CALDECOT CHUBB III

Thomas Caldecot Chubb III
Executive Vice President
(Principal Financial Officer)
April 4, 2005

Exhibit 32.2

