## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934
Date of Report (Date of earliest event reported): September 2, 2021

OXFORD INDUSTRIES, INC.
(Exact name of registrant as specified in its charter)

## Georgia

(State or Other Jurisdiction of Incorporation)

## 001-04365

(Commission File Number)

58-0831862
(I.R.S. Employer Identification No.)

999 Peachtree Street, N.E., Suite 688
Atlanta, Georgia 30309
(Address of Principal Executive Offices) (Zip Code)
(404) 659-2424
(Registrant's telephone number, including area code)

## Not Applicable

(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading Symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, \$1 par value | OXM |  |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule $12 \mathrm{~b}-2$ of the Securities Exchange Act of 1934 ( $\S 240.12 \mathrm{~b}-2$ of this chapter).

Emerging growth company $\square$
If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. $\square$

## Item 2.02. Results of Operations and Financial Condition.

On September 2, 2021, Oxford Industries, Inc. (the "Company") issued a press release announcing, among other things, its financial results for the second quarter of fiscal 2021 ended July 31, 2021. The press release is attached hereto as Exhibit 99.1 and is incorporated herein by reference.

## Item 7.01. Regulation FD Disclosure.

In addition, the Company is furnishing as Exhibit 99.2 hereto a copy of an investor presentation that will be posted to the Company's website at oxfordinc.com. The presentation includes, among other things, the Company's forecast, as of September 2, 2021, of revenue (including proportion of revenue by channel of distribution and by operating group) and earnings for the Company's 2021 fiscal year ending January 29, 2022.

As provided in General Instruction B. 2 of Form 8-K, the information in this Current Report on Form 8-K (including Exhibits 99.1 and 99.2 ) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be incorporated by reference into any registration statement or other document filed under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

Exhibit Number

| $\frac{99.1}{\frac{99.2}{104}}$ | $\underline{\text { Press Release of Oxford Industries, }, \text { Inc., }, \text { dated September 2, 2021 }}$ |
| :--- | :--- |
|  | $\underline{\text { Oxford Industries, Inc. Investor Highlights, dated September 2, } 2021}$ |
| Cover Page Interactive Data File (embedded within the Inline XBRL document) |  |

# Oxford Industries, Inc. 

# Oxford: Owner of Tommy Bahama, Lilly Pulitzer, and Southern Tide Reports Record Second Quarter Earnings, Raises Full Year Guidance 

- Record second quarter sales exceeded high end of revenue guidance range
- Record second quarter GAAP EPS of $\$ 3.05$ and adjusted EPS of $\$ 3.24$ exceeded high end of earnings guidance range
- Raises full-year EPS guidance to $\$ 6.03$ - $\$ 6.28$ on a GAAP basis and $\$ 6.45$ - $\$ 6.70$ on an adjusted basis

ATLANTA, Sept. 02, 2021 (GLOBE NEWSWIRE) -- Oxford Industries, Inc. (NYSE:OXM) today announced financial results for its fiscal 2021 second quarter ended July 31, 2021. Due to the material impact of COVID-19 on the Company's business in fiscal 2020, this release includes comparisons of fiscal 2021 results to both fiscal 2019 and fiscal 2020.

Consolidated net sales in the second quarter of fiscal 2021 were $\$ 329$ million compared to $\$ 192$ million and $\$ 302$ million in the second quarters of fiscal 2020 and fiscal 2019, respectively. Earnings on a GAAP basis increased to $\$ 3.05$ per share compared to a loss of $\$ 0.37$ per share in the second quarter of fiscal 2020 and earnings of $\$ 1.76$ per share in the second quarter of fiscal 2019. On an adjusted basis, earnings increased to $\$ 3.24$ per share compared to a loss of $\$ 0.38$ per share in the second quarter of fiscal 2020 and earnings of $\$ 1.84$ per share in the second quarter of fiscal 2019. Both net sales and earnings per share exceeded the Company's guidance issued on June 9, 2021.

Thomas C. Chubb III, Chairman and CEO, commented, "We are extremely pleased to be reporting record second quarter results driven by excellent performance in all five of our brands - Tommy Bahama, Lilly Pulitzer, Southern Tide, The Beaufort Bonnet Company, and Duck Head. Double-digit sales growth in all brands, combined with record gross margin and careful expense control, contributed to record operating margin and earnings per share for the quarter. All of our direct to consumer channels performed well led by our highly profitable, full-price ecommerce business, with sales growth of $49 \%$ compared to the second quarter of fiscal 2019. As we head into the second half of the year, while being mindful of the ongoing COVIDrelated challenges in supply chain and store and restaurant operations, we believe that our focus on executing our long-term strategic initiatives will continue to drive strength in our business. We are grateful to our incredible team of women and men for all they do to deliver happiness to our customers and long-term value to our shareholders."

## Summary of Results

| Net Sales by Operating Group | Second Quarter |  |  |
| :--- | ---: | ---: | ---: |
| (\$ in millions) | $\mathbf{2 0 2 1}$ | $\mathbf{2 0 2 0}$ | $\mathbf{2 0 1 9}$ |
| Tommy Bahama | $\$ 208.8$ | $\$ 95.3$ | $\$ 188.9$ |
| Lilly Pulitzer | 87.3 | 73.9 | 75.6 |
| Southern Tide | 14.6 | 8.8 | 12.5 |
| Lanier Apparel (exiting) | 8.5 | 8.5 | 20.5 |
| Other | 9.4 | 5.6 | 4.6 |
| Total Company | $\mathbf{\$ 3 2 8 . 7}$ | $\mathbf{\$ 1 9 2 . 0}$ | $\mathbf{\$ 3 0 2 . 0}$ |

## Second Quarter of Fiscal 2021 Compared to Second Quarter of Fiscal 2019

- Full price direct to consumer sales grew $20 \%$ to $\$ 223$ million compared to the second quarter of fiscal 2019, with growth in all branded businesses.
- Restaurant sales grew $26 \%$ to $\$ 26$ million compared to the second quarter of fiscal 2019. Every location that operated in both fiscal periods posted positive comps relative to fiscal 2019, with most at double-digit percentage increases. The quarter also benefited from the operation of five additional Marlin Bar locations. The Company's New York restaurant remains closed.
- Wholesale sales of $\$ 62$ million were $20 \%$ lower than the second quarter of fiscal 2019. Excluding Lanier Apparel, which the Company is exiting in fiscal 2021, wholesale sales decreased 6\% compared to the second quarter of fiscal 2019.
- Gross margin increased to $63.8 \%$ compared to $59.5 \%$ in the second quarter of fiscal 2019, fueled by strong full price sales, a shift in sales mix towards direct to consumer channels, and higher initial gross margin. On an adjusted basis, gross margin increased to $64.3 \%$ compared to $59.8 \%$ in the second quarter of fiscal 2019.
- SG\&A was $\$ 146$ million, or $45 \%$ of sales, compared to $\$ 143$ million, or $48 \%$ of sales, in the second quarter of fiscal 2019. Increased performance-based incentive compensation and advertising expense were partially offset by decreases in other employment costs due to reduced headcount and lower occupancy costs. On an adjusted basis, SG\&A was $\$ 144$ million, or $44 \%$ of sales, compared to $\$ 143$ million, or $47 \%$ of sales, in the second quarter of fiscal 2019.
- Operating income increased to $\$ 68$ million, or $20.7 \%$ of sales, compared to $\$ 40$ million, or $13.3 \%$ of sales, in the second quarter of fiscal 2019. On an adjusted basis, operating income increased to $\$ 72$ million, or $22.0 \%$ of sales, compared to $\$ 42$ million, or $13.8 \%$ of sales, in the second quarter of fiscal 2019 with operating margin expansion in all operating groups.
- The effective tax rate in the second quarter of fiscal 2021 was $24 \%$ compared to an effective tax rate of $25 \%$ in the second quarter of fiscal 2019.


## Balance Sheet and Liquidity

On a FIFO basis, inventory decreased $34 \%$ compared to August 1, 2020. Excluding Lanier Apparel, which the Company is exiting, inventory decreased 26\% compared to August 1, 2020. Tommy Bahama, Lilly Pulitzer, and Southern Tide each lowered inventory levels year over year with conservative purchases of seasonal inventory and higher than expected first half sales. Ongoing enhancements to enterprise order management systems are also contributing to a more efficient use of inventory. On a LIFO basis, inventory decreased $48 \%$ and, excluding Lanier Apparel, decreased $39 \%$ compared to August 1, 2020.

As of July 31, 2021, the Company had a strong liquidity position with $\$ 180$ million of cash and cash equivalents and no borrowings outstanding under its revolving credit agreement. In the first half of fiscal 2021, cash provided by operating activities was $\$ 149$ million compared to $\$ 24$ million in the first half of fiscal 2020.

## Outlook

The strength and profitability of the Company's direct to consumer business, which contributed to its outstanding first half results, is expected to continue in the second half of 2021. For the full fiscal year, the Company now expects net sales in a range of $\$ 1.085$ billion to $\$ 1.105$ billion as compared to sales of $\$ 1.12$ billion in 2019. In fiscal 2021, GAAP earnings per share are expected to be between $\$ 6.03$ and $\$ 6$.28. Adjusted earnings per share are expected to be between $\$ 6.45$ and $\$ 6.70$. This compares to a loss on a GAAP basis of $\$ 5.77$ per share and an adjusted loss of $\$ 1.81$ per share in fiscal 2020, and earnings of $\$ 4.05$ per share on a GAAP basis and $\$ 4.32$ per share on an adjusted basis in fiscal 2019.

For the third quarter, the Company expects net sales to be between $\$ 220$ million and $\$ 230$ million compared to net sales of $\$ 175$ million in the third quarter of fiscal 2020 and $\$ 241$ million in the third quarter of fiscal 2019. The Company expects earnings per share on a GAAP basis in a range of $\$ 0.17$ to $\$ 0.27$ in the third quarter of fiscal 2021. On an adjusted basis, earnings per share for the third quarter of fiscal 2021 is expected to be in a range of $\$ 0.20$ to $\$ 0.30$. This compares with a loss of $\$ 0.64$ per share on a GAAP basis and an adjusted loss per share of $\$ 0.44$ in the third quarter of fiscal 2020, and earnings of $\$ 0.10$ per share on both a GAAP and an adjusted basis in the third quarter of fiscal 2019.

The Company's effective tax rate for the full year fiscal 2021 is expected to be approximately $23 \%$.
The Company noted that it anticipates a third quarter, pre-tax gain of approximately $\$ 11$ million on the September 1, 2021 sale of its minority ownership interest in an unconsolidated entity, which is not included in the Company's financial outlook above.

Capital expenditures in fiscal 2021, including $\$ 16$ million in the first half of fiscal 2021, are expected to be approximately $\$ 40$ million, primarily reflecting investments in information technology initiatives, new Marlin Bars, and retail stores. Capital expenditures were $\$ 29$ million in fiscal 2020 and $\$ 37$ million in fiscal 2019.

## Dividend

The Company also announced that its Board of Directors has approved a cash dividend of $\$ 0.42$ per share payable on October 29, 2021 to shareholders of record as of the close of business on October 15, 2021. The Company has paid dividends every quarter since it became publicly owned in 1960.

## Conference Call

The Company will hold a conference call with senior management to discuss its financial results at $4: 30 \mathrm{p} . \mathrm{m}$. ET today. A live web cast of the conference call will be available on the Company's website at www.oxfordinc.com. A replay of the call will be available through September 16, 2021 by dialing (412) 317-6671 access code 13722351.

## About Oxford

Oxford Industries, Inc., a leader in the apparel industry, owns and markets the distinctive Tommy Bahama ${ }^{\circledR}$, Lilly Pulitzer®, Southern Tide $®$, The Beaufort Bonnet Company®, and Duck Head® brands. Oxford's stock has traded on the New York Stock Exchange since 1964 under the symbol OXM. For more information, please visit Oxford's website at www.oxfordinc.com.

## Basis of Presentation

All per share information is presented on a diluted basis.

## Non-GAAP Financial Information

The Company reports its consolidated financial statements in accordance with generally accepted accounting principles (GAAP). To supplement these consolidated financial results, management believes that a presentation and discussion of certain financial measures on an adjusted basis, which exclude certain non-operating or discrete gains, charges or other items, may provide a more meaningful basis on which investors may compare the Company's ongoing results of operations between periods. These measures include adjusted earnings, adjusted earnings per share, adjusted gross profit, adjusted gross margin, adjusted SG\&A, and adjusted operating income, among others.

Management uses these non-GAAP financial measures in making financial, operational, and planning decisions to evaluate the Company's ongoing performance. Management also uses these adjusted financial measures to discuss its business with investment and other financial institutions, its board of directors and others. Reconciliations of these adjusted measures to the most directly comparable financial measures calculated in accordance with GAAP are presented in tables included at the end of this release.

## Safe Harbor

This press release includes statements that constitute forward-looking statements within the meaning of the federal securities laws. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which typically are not historical in nature. We intend for all forward-looking statements contained herein, in our press releases or on our website, and all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf, to be covered by the safe harbor provisions for forwardlooking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and the provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (which Sections were adopted as part of the Private Securities Litigation Reform Act of 1995). Such statements are subject to a number of risks, uncertainties and assumptions including, without limitation, the impact of the coronavirus (COVID-19) pandemic on our business, operations and financial results, including due to uncertainties about scope and duration, future store closures or other restrictions (including reduced hours and capacity and/or operating requirements) due to government and health department mandates and/or recommendations, the effectiveness of store and restaurant re-openings (including impacts on consumer traffic) and supply chain disruptions, any or all of which may also affect many of the following risks; demand for our products, which may be impacted by competitive conditions and/or evolving consumer shopping patterns; macroeconomic factors that may impact consumer discretionary spending for apparel and related products; supply chain disruptions, including the potential lack of inventory to support demand for our products, which may be impacted by capacity constraints, closed factories, and cost and availability of freight deliveries; costs of products as well as the raw materials used in those products; expected pricing levels; costs and availability of labor; the timing of shipments requested by our wholesale customers; expected outcomes of pending or potential litigation and regulatory actions; the impact of any restructuring initiatives we may undertake in one or more of our business lines, including the process, timing, costs, uncertainties and effects of our ongoing exit of the Lanier Apparel business; cybersecurity breaches; changes in international, federal or state tax, trade and other laws and regulations, including the potential increase in the U.S. corporate federal income tax rate and/or imposition of additional duties; the ability of business partners, including suppliers, vendors, licensees and landlords, to meet their obligations to us and/or continue our business relationship to the same degree in light of current or future financial stress, staffing shortages, liquidity challenges and/or bankruptcy filings; weather; fluctuations and volatility in global financial markets; retention of and disciplined execution by key management; the timing and cost of store and restaurant openings and remodels, technology implementations and other capital expenditures; acquisition and disposition activities, including our ability to timely recognize expected synergies from acquisitions; access to capital and/or credit markets; the impact of tax and other legislative changes; changes in accounting standards and related guidance; and factors that could affect our consolidated effective tax rate, including estimated Fiscal 2020
taxable losses eligible for carry back under the CARES Act. Forward-looking statements reflect our expectations at the time such forward-looking statements are made, based on information available at such time, and are not guarantees of performance. Although we believe that the expectations reflected in such forward-looking statements are reasonable, these expectations could prove inaccurate as such statements involve risks and uncertainties, many of which are beyond our ability to control or predict. Should one or more of these risks or uncertainties, or other risks or uncertainties not currently known to us or that we currently deem to be immaterial, materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. Important factors relating to these risks and uncertainties include, but are not limited to, those described in Part I. Item 1A. Risk Factors contained in our Annual Report on Form 10-K for Fiscal 2020, and those described from time to time in our future reports filed with the SEC. We caution that one should not place undue reliance on forward-looking statements, which speak only as of the date on which they are made. We disclaim any intention, obligation or duty to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Contact: Anne M. Shoemaker
E-mail: InvestorRelations@oxfordinc.com

## Oxford Industries, Inc. Consolidated Balance Sheets (in thousands, except par amounts) (unaudited)

|  | July 31, 2021 |  | $\begin{gathered} \text { August 1, } \\ 2020 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| ASSETS |  |  |  |  |
| Current Assets |  |  |  |  |
| Cash and cash equivalents | \$ | 180,389 | \$ | 97,089 |
| Receivables, net |  | 48,522 |  | 28,133 |
| Inventories, net |  | 77,330 |  | 148,578 |
| Income tax receivable |  | 18,085 |  | 787 |
| Prepaid expenses and other current assets |  | 24,720 |  | 23,830 |
| Total Current Assets | \$ | 349,046 | \$ | 298,417 |
| Property and equipment, net |  | 157,380 |  | 180,284 |
| Intangible assets, net |  | 155,747 |  | 156,739 |
| Goodwill |  | 23,897 |  | 23,866 |
| Operating lease assets |  | 212,217 |  | 254,230 |
| Other assets, net |  | 33,462 |  | 39,013 |
| Total Assets | \$ | 931,749 | \$ | 952,549 |

LIABILITIES AND SHAREHOLDERS' EQUITY

## Current Liabilities

| Accounts payable | \$ | 62,116 | \$ | 47,904 |
| :---: | :---: | :---: | :---: | :---: |
| Accrued compensation |  | 34,027 |  | 14,332 |
| Current portion of operating lease liabilities |  | 58,523 |  | 65,653 |
| Accrued expenses and other liabilities |  | 65,518 |  | 45,812 |
| Total Current Liabilities | \$ | 220,184 | \$ | 173,701 |
| Long-term debt |  | - |  | 65,000 |
| Non-current portion of operating lease liabilities |  | 215,434 |  | 255,935 |
| Other non-current liabilities |  | 21,389 |  | 18,471 |
| Deferred income taxes |  | 1,043 |  | 7,892 |
| Shareholders' Equity |  |  |  |  |
| Common stock, \$1.00 par value per share |  | 16,895 |  | 16,876 |
| Additional paid-in capital |  | 158,083 |  | 151,720 |
| Retained earnings |  | 302,456 |  | 267,273 |
| Accumulated other comprehensive loss |  | $(3,735)$ |  | $(4,319)$ |
| Total Shareholders' Equity |  | 473,699 |  | 431,550 |
| Total Liabilities and Shareholders' Equity | \$ | 931,749 | \$ | 952,549 |


|  | Oxford Industries, Inc. Consolidated Statements of Operations (in thousands, except per share amounts) (unaudited) <br> Second Quarter |  |  |  |  |  | First Half |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2021 |  | Fiscal 2020 |  | Fiscal 2019 |  | Fiscal 2021 |  | Fiscal 2020 |  | Fiscal 2019 |  |
| Net sales | \$ | 328,672 | \$ | 191,988 | \$ | 302,000 | \$ | 594,434 | \$ | 352,331 | \$ | 583,973 |
| Cost of goods sold |  | 119,046 |  | 87,251 |  | 122,175 |  | 218,223 |  | 153,520 |  | 238,379 |
| Gross profit | \$ | 209,626 | \$ | 104,737 | \$ | 179,825 | \$ | 376,211 | \$ | 198,811 | \$ | 345,594 |
| SG\&A |  | 146,367 |  | 115,663 |  | 143,403 |  | 283,492 |  | 238,664 |  | 283,217 |
| Impairment of goodwill and intangible assets |  | - |  | - |  | - |  | - |  | 60,452 |  | - |
| Royalties and other operating income |  | 4,737 |  | 2,909 |  | 3,837 |  | 10,170 |  | 6,799 |  | 7,624 |


| Operating income (loss) | $\mathbf{\$}$ | $\mathbf{6 7 , 9 9 6}$ | $\$$ | $(8,017)$ | $\$$ | 40,259 | $\mathbf{\$}$ | $\mathbf{1 0 2 , 8 8 9}$ | $\$$ | $(93,506)$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Interest expense, net |  | $\mathbf{2 1 1}$ | 676 |  | 419 |  | $\mathbf{4 6 3}$ | 1,334 | 1,001 |  |
| Earnings (loss) before income taxes | $\$$ | $\mathbf{6 7 , 7 8 5}$ | $\$$ | $(8,693)$ | $\$$ | 39,840 | $\mathbf{\$}$ | $\mathbf{1 0 2 , 4 2 6}$ | $\$$ | $(94,840)$ |
| Income tax provision (benefit) |  | $\mathbf{1 6 , 3 2 5}$ | $(2,606)$ |  | 10,004 |  | $\mathbf{2 2 , 4 9 8}$ | $(21,969)$ | 17,411 |  |
| Net earnings (loss) | $\$$ | $\mathbf{5 1 , 4 6 0}$ | $\$$ | $(6,087)$ | $\$$ | 29,836 | $\mathbf{\$}$ | $\mathbf{7 9 , 9 2 8}$ | $\$$ | $(72,871)$ |

Net earnings (loss) per share:

| Basic | \$ | 3.09 | \$ | (0.37) | \$ | 1.78 | \$ | 4.81 | \$ | (4.40) | \$ | 3.08 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Diluted | \$ | 3.05 | \$ | (0.37) | \$ | 1.76 | \$ | 4.75 | \$ | (4.40) | \$ | 3.05 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |  |  |  |  |
| Basic |  | 16,637 |  | 16,547 |  | 16,760 |  | 16,615 |  | 16,580 |  | 16,736 |
| Diluted |  | 16,859 |  | 16,547 |  | 16,907 |  | 16,825 |  | 16,580 |  | 16,878 |
| Dividends declared per share | \$ | 0.42 | \$ | 0.25 | \$ | 0.37 | \$ | 0.79 | \$ | 0.50 | \$ | 0.74 |

## Cash Flows From Operating Activities:

| Net earnings (loss) | \$ | 79,928 | \$ | $(72,871)$ |
| :---: | :---: | :---: | :---: | :---: |
| Adjustments to reconcile net earnings (loss) to cash flows from operating activities: |  |  |  |  |
| Depreciation |  | 18,935 |  | 23,092 |
| Amortization of intangible assets |  | 440 |  | 559 |
| Impairment of goodwill and intangible assets |  | - |  | 60,452 |
| Equity compensation expense |  | 3,901 |  | 3,566 |
| Amortization of deferred financing costs |  | 172 |  | 172 |
| Deferred income taxes |  | 2,231 |  | $(8,648)$ |
| Changes in operating assets and liabilities, net of acquisitions and dispositions: |  |  |  |  |
| Receivables, net |  | $(16,617)$ |  | 30,152 |
| Inventories, net |  | 46,083 |  | 3,986 |
| Income tax receivable |  | (110) |  | 75 |
| Prepaid expenses and other current assets |  | $(4,352)$ |  | 1,584 |
| Current liabilities |  | 24,373 |  | $(3,609)$ |
| Other balance sheet changes |  | $(5,999)$ |  | $(14,186)$ |
| Cash provided by operating activities | \$ | 148,985 | \$ | 24,324 |
| Cash Flows From Investing Activities: |  |  |  |  |
| Purchases of property and equipment |  | $(16,223)$ |  | $(13,722)$ |
| Other investing activities |  | $(2,000)$ |  | $(3,000)$ |
| Cash used in investing activities | \$ | $(18,223)$ | \$ | $(16,722)$ |
| Cash Flows From Financing Activities: |  |  |  |  |
| Repayment of revolving credit arrangements |  | - |  | $(170,312)$ |
| Proceeds from revolving credit arrangements |  | - |  | 235,312 |
| Repurchase of common stock |  | - |  | $(18,053)$ |
| Proceeds from issuance of common stock |  | 663 |  | 766 |
| Repurchase of equity awards for employee tax withholding liabilities |  | $(2,983)$ |  | $(1,870)$ |
| Cash dividends paid |  | $(13,353)$ |  | $(8,429)$ |
| Other financing activities |  | (749) |  | (459) |
| Cash (used in) provided by financing activities | \$ | $(16,422)$ | \$ | 36,955 |
| Net change in cash and cash equivalents | \$ | 114,340 | \$ | 44,557 |
| Effect of foreign currency translation on cash and cash equivalents |  | 36 |  | 72 |
| Cash and cash equivalents at the beginning of year |  | 66,013 |  | 52,460 |
| Cash and cash equivalents at the end of period | \$ | 180,389 | \$ | 97,089 |

Oxford Industries, Inc.
Reconciliations of Certain Non-GAAP Financial Information
(in millions, except per share amounts)
(unaudited)


\section*{| Lilly |
| :--- |
| Pulitzer |}


| Net sales \$ | 87.3 | \$ | 73.9 | 18.2\% | \$ | 75.6 | 15.6\% | \$ | 160.9 | \$ | 123.0 | 30.8\% | \$ | 148.2 | 8.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross profit \$ | 61.9 | \$ | 44.1 | 40.4\% | \$ | 51.8 | 19.4\% | \$ | 113.1 | \$ | 75.8 | 49.2\% | \$ | 97.3 | 16.2\% |
| Gross margin | 70.8\% |  | 59.6\% |  |  | 68.6\% |  |  | 70.3\% |  | 61.6\% |  |  | 65.7\% |  |
| Operating \$ income | 25.8 | \$ | 16.3 | 58.5\% | \$ | 20.4 | 26.1\% | \$ | 45.7 | \$ | 20.4 | 124.0\% | \$ | 35.7 | 28.1\% |
| Operating margin | 29.5\% |  | 22.0\% |  |  | 27.1\% |  |  | 28.4\% |  | 16.6\% |  |  | 24.1\% |  |

Southern

## Tide

| Net sales | \$ | 14.6 | \$ | 8.8 | 65.5\% | \$ | 12.5 | 17.0\% | \$ | 30.1 | \$ | 17.1 | 75.6\% | \$ | 26.6 | 13.0\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross profit |  | 8.2 | \$ | 3.0 | 176.3\% | \$ | 6.1 | 33.9\% | \$ | 16.5 | \$ | 4.5 | 264.6\% | \$ | 13.3 | 23.8\% |
| Gross margin |  | 56.4\% |  | 33.8\% |  |  | 49.3\% |  |  | 54.8\% |  | 26.4\% |  |  | 50.0\% |  |
| Operating income (loss) | \$ | 3.0 | \$ | (1.0) | NM | \$ | 1.8 | 60.9\% | \$ | 6.2 | \$ | (64.3) | NM | \$ | 4.4 | 42.6\% |
| Operating margin |  | 20.2\% |  | (11.1)\% |  |  | 14.7\% |  |  | 20.6\% |  | (376.0)\% |  |  | 16.4\% |  |
| Lanier |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Apparel |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 8.5 | \$ | 8.5 | 0.5\% | \$ | 20.5 | (58.5)\% | \$ | 20.5 | \$ | 19.2 | 7.0\% | \$ | 46.6 | (56.0)\% |
| Gross profit |  | 5.8 | \$ | 1.5 | 272.5\% | \$ | 5.8 | (0.4)\% | \$ | 10.1 | \$ | 4.4 | 128.9\% | \$ | 13.0 | (22.7)\% |
| Gross margin |  | 67.9\% |  | 18.3\% |  |  | 28.3\% |  |  | 49.0\% |  | 22.9\% |  |  | 27.9\% |  |
| Operating income (loss) | \$ | 0.9 | \$ | (6.1) | NM | \$ | 0.4 | NM | \$ | 1.7 | \$ | (8.8) | NM | \$ | 1.8 | (3.5)\% |
| Operating margin |  | 10.0\% |  | (72.6)\% |  |  | 2.0\% |  |  | 8.3\% |  | (45.7)\% |  |  | 3.8\% |  |

Corporate
and Other

| Net sales |  | 9.4 | \$ | 5.6 | 68.0\% | \$ |  | 103.1\% | \$ |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross profit |  | 0.4 | \$ | 2.6 | NM | \$ | 1.6 | NM | \$ | 1.7 | \$ | 8.9 | NM | \$ | 4.0 | NM |
| Operating loss | \$ | (8.9) | \$ | (4.5) | NM | \$ | (5.6) | NM | \$ | (18.7) | \$ | (4.7) | NM | \$ | (10.2) | NM |
| Consolidated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 328.7 | \$ | 192.0 | 71.2\% | \$ | 302.0 | 8.8\% | \$ | 594.4 | \$ | 352.3 | 68.7\% | \$ | 584.0 | 1.8\% |
| Gross profit |  | 209.6 | \$ | 104.7 | 100.1\% | \$ | 179.8 | 16.6\% | \$ | 376.2 | \$ | 198.8 | 89.2\% | \$ | 345.6 | 8.9\% |
| Gross margin |  | 63.8\% |  | 54.6\% | 59.5\% |  |  |  |  | 63.3\% |  | 56.4\% | 59.2\% |  |  |  |
| SG\&A | \$ | 146.4 | \$ | 115.7 | 26.5\% | \$ | 143.4 | 2.1\% | \$ | 283.5 | \$ | 238.7 | 18.8\% | \$ | 283.2 | 0.1\% |
| SG\&A as \% of net sales |  | 44.5\% |  | 60.2\% |  |  | 47.5\% |  |  | 47.7\% |  | 67.7\% |  |  | 48.5\% |  |
| Operating income (loss) | \$ | 68.0 | \$ | (8.0) | NM | \$ | 40.3 | 68.9\% | \$ | 102.9 | \$ | (93.5) | NM | \$ | 70.0 | 47.0\% |
| Operating margin |  | 20.7\% |  | (4.2)\% |  |  | 13.3\% |  |  | 17.3\% |  | (26.5)\% |  |  | 12.0\% |  |
| Earnings (loss) before income taxes |  | 67.8 | \$ | (8.7) | NM | \$ | 39.8 | 70.1\% | \$ | 102.4 | \$ | (94.8) | NM | \$ | 68.9 | 48.6\% |
| Net earnings (loss) | \$ | 51.5 | \$ | (6.1) | NM | \$ | 29.8 | 72.5\% | \$ | 79.9 | \$ | (72.9) | NM | \$ | 51.5 | 55.2\% |
| Net earnings (loss) per diluted share | \$ | 3.05 | \$ | (0.37) | NM | \$ | 1.76 | 73.3\% | \$ | 4.75 | \$ | (4.40) | NM | \$ | 3.05 | 55.7\% |
| Weighted average shares |  | 16.9 |  | 16.5 | 1.9\% |  | 16.9 | (0.3)\% |  | 16.8 |  | 16.6 | 1.5\% |  | 16.9 | (0.3)\% |


| ADJUSTMENTS | Second Quarter |  |  |  |  |  |  |  | First Half |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Fiscal 2021 |  | Fiscal 2020 |  | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } \\ 2019 \end{gathered}$ | $\begin{gathered} \hline \% \\ \text { Change } \end{gathered}$ |  | 2021 |  | Fiscal 2020 | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |  | $\begin{gathered} \hline \text { Fiscal } \\ 2019 \end{gathered}$ | $\begin{gathered} \text { \% } \\ \text { Change } \end{gathered}$ |
| LIFO adjustments ${ }^{(1)}$ | \$ | 4.4 | \$ | (0.4) |  | \$ | 0.7 |  | \$ | 7.4 | \$ | (3.6) |  | \$ | 0.8 |  |
| Lanier Apparel exit charges in cost of goods sold ${ }^{(2)}$ | \$ | (2.6) | \$ | 0.0 |  | \$ | 0.0 |  | \$ | (2.1) | \$ | 0.0 |  | \$ | 0.0 |  |
| Tommy Bahama Japan SG\&A charges ${ }^{(3)}$ | \$ | 0.0 | \$ | 0.0 |  | \$ | 0.6 |  | \$ | 0.0 | \$ | 0.0 |  | \$ | 0.6 |  |
| Amortization of Lilly Pulitzer Signature Store intangible assets ${ }^{(4)}$ | \$ | 0.0 | \$ | 0.1 |  | \$ | 0.1 |  | \$ | 0.0 | \$ | 0.1 |  | \$ | 0.2 |  |
| Amortization of Southern Tide intangible assets ${ }^{(5)}$ | \$ | 0.1 | \$ | 0.1 |  | \$ | 0.1 |  | \$ | 0.1 | \$ | 0.1 |  | \$ | 0.1 |  |
| Southern Tide impairment charges ${ }^{(6)}$ | \$ | 0.0 | \$ | 0.0 |  | \$ | 0.0 |  | \$ | 0.0 | \$ | 60.2 |  | \$ | 0.0 |  |
| Lanier Apparel intangible asset impairment charges ${ }^{(7)}$ | \$ | 0.0 | \$ | 0.0 |  | \$ | 0.0 |  | \$ | 0.0 | \$ | 0.2 |  | \$ | 0.0 |  |
| Lanier Apparel exit charges in SG \& A ${ }^{(8)}$ | \$ | 2.4 | \$ | 0.0 |  | \$ | 0.0 |  | \$ | 3.2 | \$ | 0.0 |  | \$ | 0.0 |  |
| Impact of income taxes ${ }^{(9)}$ | \$ | (1.1) | \$ | 0.1 |  | \$ | (0.2) |  | \$ | (2.2) | \$ | (9.1) |  | \$ | (0.3) |  |
| Adjustment to net earnings ${ }^{(10)}$ | \$ | 3.1 | \$ | (0.2) |  | \$ | 1.2 |  | \$ | 6.4 | \$ | 48.0 |  | \$ | 1.4 |  |

AS ADJUSTED

| Tommy Bahama |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 208.8 | \$ | 95.3 | 119.2\% |  | 188.9 | 10.6\% | \$ | 365.5 |  | 182.2 | 100.6\% |  | 353.6 | 3.4\% |
| Gross profit | \$ | 133.4 | \$ | 53.6 | 148.9\% |  | 114.5 | 16.5\% | \$ | 234.9 | \$ | 105.3 | 123.2\% |  | 218.0 | 7.7\% |
| Gross margin |  | 63.9\% |  | 56.3\% |  |  | 60.6\% |  |  | 64.3\% |  | 57.8\% |  |  | 61.7\% |  |
| Operating income (loss) | \$ | 47.3 | \$ | (12.7) | NM | \$ | 23.8 | 98.8\% | \$ | 68.0 | \$ | (36.1) | NM | \$ | 39.0 | 74.3\% |
| Operating margin |  | 22.7\% |  | (13.3)\% |  |  | 12.6\% |  |  | 18.6\% |  | (19.8)\% |  |  | 11.0\% |  |
| Lilly Pulitzer |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 87.3 | \$ | 73.9 | 18.2\% | \$ | 75.6 | 15.6\% | \$ | 160.9 | \$ | 123.0 | 30.8\% |  | 148.2 | 8.6\% |
| Gross profit | \$ | 61.9 | \$ | 44.1 | 40.4\% | \$ | 51.8 | 19.4\% | \$ | 113.1 | \$ | 75.8 | 49.2\% | \$ | 97.3 | 16.2\% |
| Gross margin |  | 70.8\% |  | 59.6\% |  |  | 68.6\% |  |  | 70.3\% |  | 61.6\% |  |  | 65.7\% |  |
| Operating income | \$ | 25.8 | \$ | 16.3 | 57.9\% | \$ | 20.5 | 25.6\% | \$ | 45.7 | \$ | 20.5 | 122.6\% | \$ | 35.9 | 27.5\% |
| Operating margin |  | 29.5\% |  | 22.1\% |  |  | 27.2\% |  |  | 28.4\% |  | 16.7\% |  |  | 24.2\% |  |
| Southern Tide |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 14.6 | \$ | 8.8 | 65.5\% | \$ | 12.5 | 17.0\% | \$ | 30.1 | \$ | 17.1 | 75.6\% | \$ | 26.6 | 13.0\% |
| Gross profit | \$ | 8.2 | \$ | 3.0 | 176.3\% | \$ | 6.1 | 33.9\% | \$ | 16.5 | \$ | 4.5 | 264.6\% | \$ | 13.3 | 23.8\% |
| Gross margin |  | 56.4\% |  | 33.8\% |  |  | 49.3\% |  |  | 54.8\% |  | 26.4\% |  |  | 50.0\% |  |
| Operating income (loss) | \$ | 3.0 | \$ | (0.9) | NM | \$ |  | 58.6\% | \$ | 6.3 | \$ | (4.0) | NM | \$ | 4.5 | 41.2\% |
| Operating margin |  | 20.7\% |  | (10.3)\% |  |  | 15.3\% |  |  | 21.1\% |  | (23.1)\% |  |  | 16.9\% |  |
| Lanier Apparel |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 8.5 | \$ | 8.5 | 0.5\% | \$ | 20.5 | (58.5)\% | \$ | 20.5 | \$ | 19.2 | 7.0\% |  | 46.6 | (56.0)\% |
| Gross profit | \$ | 3.2 | \$ | 1.5 | 104.5\% | \$ |  | (45.3)\% | \$ | 7.9 | \$ | 4.4 | 80.2\% |  | 13.0 | (39.2)\% |
| Gross margin |  | 37.3\% |  | 18.3\% |  |  | 28.3\% |  |  | 38.6\% |  | 22.9\% |  |  | 27.9\% |  |
| Operating income (loss) | \$ | 0.7 | \$ | (6.1) | NM | \$ |  | 66.0\% | \$ | 2.8 | \$ | (8.6) | NM | \$ |  | 58.0\% |
| Operating margin |  | 7.8\% |  | (72.6)\% |  |  | 2.0\% |  |  | 13.6\% |  | (44.7)\% |  |  | 3.8\% |  |
| Corporate and Other |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 9.4 | \$ | 5.6 | 68.0\% | \$ | 4.6 | 103.1\% | \$ | 17.4 | \$ | 10.8 | 61.4\% |  | 9.0 | 93.6\% |
| Gross profit | \$ | 4.8 | \$ | 2.2 | NM | \$ | 2.3 | NM | \$ | 9.2 | \$ | 5.2 | NM | \$ | 4.8 | NM |
| Operating loss | \$ | (4.6) | \$ | (4.8) | NM | \$ | (4.9) | NM | \$ | (11.3) | \$ | (8.4) | NM |  | (9.4) | NM |
| Consolidated |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net sales | \$ | 328.7 | \$ | 192.0 | 71.2\% |  | 302.0 | 8.8\% | \$ | 594.4 | \$ | 352.3 | 68.7\% |  | 584.0 | 1.8\% |
| Gross profit | \$ | 211.4 | \$ | 104.3 | 102.6\% |  | 180.5 | 17.1\% | \$ | 381.5 | \$ | 195.2 | 95.5\% |  | 346.4 | 10.1\% |
| Gross margin |  | 64.3\% |  | 54.4\% |  |  | 59.8\% |  |  | 64.2\% |  | 55.4\% |  |  | 59.3\% |  |
| SG\&A | \$ | 143.9 | \$ | 115.5 | 24.5\% |  | 142.7 | 0.9\% | \$ | 280.1 | \$ | 238.4 | 17.5\% |  | 282.3 | (0.8)\% |
| SG\&A as \% of net |  | 43.8\% |  | 60.2\% |  |  | 47.2\% |  |  | 47.1\% |  | 67.7\% |  |  | 48.3\% |  |


| Operating income | $\$$ | $\mathbf{7 2 . 2}$ | $\$(8.3)$ | NM | $\$ 41.7$ | $73.2 \%$ | $\$$ | $\mathbf{1 1 1 . 5}$ | $\$(36.4)$ | NM | $\$$ | 71.7 | $55.5 \%$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| (loss) |  | $\mathbf{2 2 . 0} \%$ | $(4.3) \%$ |  | $13.8 \%$ |  |  | $\mathbf{1 8 . 8} \%$ | $(10.3) \%$ |  | $12.3 \%$ |  |  |


| Net earnings (loss) per diluted share: | Second Quarter <br> Fiscal 2021 Actual |  | Second Quarter <br> Fiscal 2021 <br> Guidance ${ }^{(11)}$ |  | Second Quarter <br> Fiscal 2020 Actual |  | Second <br> Quarter <br> Fiscal 2019 <br> Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
| GAAP basis | \$ | 3.05 | \$ | 2.11-2.31 | \$ | (0.37) | \$ | 1.76 |
| LIFO adjustments ${ }^{(12)}$ |  | 0.19 |  | 0.00 |  | (0.01) |  | 0.03 |
| Amortization of recently acquired intangible assets ${ }^{(13)}$ |  | 0.00 |  | 0.00 |  | 0.01 |  | 0.01 |
| Tommy Bahama Japan charges ${ }^{(14)}$ |  | 0.00 |  | 0.00 |  | 0.00 |  | 0.03 |
| Lanier Apparel exit charges ${ }^{(15)}$ |  | (0.01) |  | 0.04 |  | 0.00 |  | 0.00 |
| As adjusted ${ }^{(10)}$ | \$ | 3.24 | \$ | 2.15-2.35 | \$ | (0.38) | \$ | 1.84 |


| Net earnings (loss) per diluted share: |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| GAAP basis | $\$$ | $\mathbf{4 . 7 5}$ | $\$$ | $(4.40)$ | $\$$ |
| LIFO adjustments ${ }^{(12)}$ |  | $\mathbf{0 . 3 3}$ | $(0.14)$ | 3.05 |  |
| Amortization of recently acquired intangible assets $^{(13)}$ |  | 0.01 | 0.04 |  |  |
| Tommy Bahama Japan charges $^{(14)}$ |  | $\mathbf{0 . 0 1}$ | 0.01 |  |  |
| Impairment of goodwill and intangible assets $^{(16)}$ | $\mathbf{0 . 0 0}$ | 0.00 | 0.03 |  |  |
| Lanier Apparel exit charges $^{(15)}$ | $\mathbf{0 . 0 0}$ | 3.02 | 0.00 |  |  |
| As adjusted $^{(10)}$ |  | $\mathbf{0 . 0 5}$ | 0.00 | 0.00 |  |


|  | Third Quarter <br> Fiscal 2021 <br> Guidance ${ }^{(17)}$ | Third Quarter <br> Fiscal 2020 <br> Actual | Third Quarter <br> Fiscal 2019 <br> Actual |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net earnings (loss) per diluted share: |  |  |  |  |  |
| GAAP basis | $\$$ | $\mathbf{0 . 1 7 - 0 . 2 7}$ | $\$$ | $(0.64)$ | $\$$ |
| LIFO adjustments ${ }^{(12)}$ |  | $\mathbf{0 . 0 0}$ | $(0.25)$ | 0.10 |  |
| Amortization of recently acquired intangible assets ${ }^{(13)}$ | $\mathbf{0 . 0 0}$ | 0.01 | 0.00 |  |  |
| Lanier Apparel exit charges $^{(15)}$ | $\mathbf{0 . 0 3}$ | 0.45 | 0.01 |  |  |
| As adjusted $^{(10)}$ | $\$$ | $\mathbf{0 . 2 0 - 0 . 3 0}$ | $\$$ | $(0.44)$ | $\$$ |


|  | Fourth Quarter Fiscal 2021 Guidance ${ }^{(17)}$ |  | Fourth Quarter Fiscal 2020 Actual |  | Fourth Quarter Fiscal 2019 Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net earnings (loss) per diluted share: |  |  |  |  |  |  |
| GAAP basis | \$ | 1.12-1.27 | \$ | (0.74) | \$ | 0.90 |
| LIFO adjustments ${ }^{(12)}$ |  | 0.00 |  | 0.00 |  | 0.03 |
| Amortization of recently acquired intangible assets ${ }^{(13)}$ |  | 0.00 |  | 0.01 |  | 0.01 |
| Tommy Bahama Japan charges ${ }^{(14)}$ |  | 0.00 |  | 0.00 |  | 0.13 |
| Information technology project write-off ${ }^{(18)}$ |  | 0.00 |  | 0.71 |  | 0.00 |
| Lanier Apparel exit charges ${ }^{(15)}$ |  | 0.00 |  | 0.12 |  | 0.00 |
| Change in fair value of contingent consideration ${ }^{(19)}$ |  | 0.00 |  | 0.03 |  | 0.02 |
| As adjusted ${ }^{(10)}$ | \$ | 1.12-1.27 | \$ | 0.13 | \$ | 1.09 |


| Full Year | Full Year | Full Year |
| :---: | :---: | :---: |
| Fiscal 2021 | Fiscal 2020 | Fiscal 2019 |
| Guidance ${ }^{(17)}$ | Actual | Actual |

Net earnings (loss) per diluted share:
GAAP basis
\$
6.03-6.28 (5.77) \$ 4.05

LIFO adjustments ${ }^{(12)}$

| Amortization of recently acquired intangible assets ${ }^{(13)}$ | $\mathbf{0 . 0 1}$ | 0.02 | 0.03 |
| :--- | :--- | :--- | :--- |
| Tommy Bahama Japan charges $^{(14)}$ | $\mathbf{0 . 0 0}$ | 0.00 | 0.16 |
| Information technology project write-off $^{(18)}$ | $\mathbf{0 . 0 0}$ | 0.71 | 0.00 |
| Impairment of goodwill and intangible assets $^{(16)}$ | $\mathbf{0 . 0 0}$ | 3.02 | 0.00 |
| Lanier Apparel exit charges $^{(15)}$ | $\mathbf{0 . 0 8}$ | 0.57 | 0.00 |
| Change in fair value of contingent consideration $^{(19)}$ | $\mathbf{0 . 0 0}$ | 0.03 | 0.02 |
| As adjusted $^{(10)}$ | $\$$ | $\mathbf{6 . 4 5 - 6 . 7 0}$ | $\$$ |

${ }^{(1)}$ LIFO adjustments represents the impact resulting from LIFO accounting adjustments. These adjustments are included in cost of goods sold in Corporate and Other.
${ }^{(2)}$ Lanier Apparel exit charges in cost of goods sold relate to charges resulting from the Third Quarter of Fiscal 2020 decision to exit the Lanier Apparel business, which is expected to be completed during the Second Half of Fiscal 2021. These charges include amounts related to estimates of inventory markdowns and costs related to the Merida, Mexico manufacturing facility, which ceased operations in Fiscal 2020. These charges are included in cost of goods sold in Lanier Apparel.
${ }^{(3)}$ Tommy Bahama Japan SG\&A charges represents the SG\&A impact of the restructuring and exit of the Tommy Bahama Japan operations, which was completed in the First Half of Fiscal 2020. These charges are included in SG\&A in Tommy Bahama.
${ }^{(4)}$ Amortization of Lilly Pulitzer Signature Store intangible assets represents the amortization related to intangible assets acquired as part of Lilly Pulitzer's acquisition of certain Lilly Pulitzer Signature Stores. These charges are included in SG\&A in Lilly Pulitzer.
${ }^{(5)}$ Amortization of Southern Tide intangible assets represents the amortization related to intangible assets acquired as part of the Southern Tide acquisition. These charges are included in SG\&A in Southern Tide.
${ }^{(6)}$ Southern Tide impairment charges represents the impairment related to goodwill and intangible assets related to Southern Tide. These charges are included in impairment of goodwill and intangible assets in Southern Tide.
${ }^{(7)}$ Lanier Apparel intangible asset impairment charges represents the impairment related to a trademark acquired in a prior year. This charge is included in impairment of goodwill and intangible assets in Lanier Apparel.
${ }^{(8)}$ Lanier Apparel exit charges in SG\&A relate to the Third Quarter of Fiscal 2020 decision to exit the Lanier Apparel business. These charges consist of termination charges related to certain license agreements and employee charges for severance and employee retention. These charges are included in SG\&A in Lanier Apparel.
${ }^{(9)}$ Impact of income taxes represents the estimated tax impact of the above adjustments based on the estimated effective tax rate on current year earnings in the respective jurisdiction.
${ }^{(10)}$ Amounts in columns may not add due to rounding.
${ }^{(11)}$ Guidance as issued on June 9, 2021.
${ }^{(12)}$ LIFO adjustments represents the impact, net of income taxes, on net earnings (loss) per share resulting from LIFO accounting adjustments. No estimate for LIFO accounting adjustments is reflected in the guidance for any future periods.
${ }^{(13)}$ Amortization of recently acquired intangible assets represents the impact, net of income taxes, on net earnings (loss) per share resulting from the amortization of intangible assets acquired as part of the Lilly Pulitzer Signature Store and Southern Tide acquisitions.
${ }^{(14)}$ Tommy Bahama Japan charges represents the impact, net of income taxes, on net earnings (loss) per share of the restructuring and exit of the Tommy Bahama Japan operations.
${ }^{(15)}$ Lanier Apparel exit charges represents the impact, net of income taxes, on net earnings (loss) per share resulting from the Third Quarter of Fiscal 2020 decision to exit the Lanier Apparel business. These charges include amounts related to estimates of inventory markdowns, costs related to the Merida, Mexico manufacturing facility, employee charges, termination charges related to certain license agreements, operating lease asset impairment charges and fixed asset impairment charges.
${ }^{(16)}$ Impairment of goodwill and intangible assets represents the impact, net of income taxes, on net earnings (loss) per share resulting from the impairment charges in Southern Tide and Lanier Apparel. Due to the non-deductibility of $\$ 18$ million of Southern Tide goodwill amounts, the effective tax rate on these impairment charges for goodwill and intangible assets was $17 \%$.
${ }^{(17)}$ Guidance as issued on September 2, 2021. Guidance for Fiscal 2021 and the Third Quarter of Fiscal 2021 do not include an estimated pre-tax gain of approximately $\$ 11$ million on the September 1,2021 sale of the minority interest in an unconsolidated entity.
${ }^{(18)}$ Information technology project write-off represents the impact, net of income taxes, on net earnings (loss) per share resulting from a charge in the Fourth Quarter of Fiscal 2020 for the write-off of previously capitalized costs related to a project that was abandoned.
${ }^{(19)}$ Change in fair value of contingent consideration represents the impact, net of income taxes, on net earnings (loss) per share relating to the change in the fair value of contingent consideration related to the TBBC acquisition.

|  |  | Location Count |  |  |
| :--- | :---: | :---: | :---: | :---: |
|  | End of Q1 | End of Q2 | End of Q3 | End of Q4 |
| Fiscal 2019 |  |  |  |  |
| Tommy Bahama |  |  |  |  |
| Full-price retail store | 113 | 113 | 111 | 111 |
| Retail-restaurant | 17 | 17 | 17 | 16 |
| Outlet | 37 | 37 | 37 | 35 |
| Total Tommy Bahama | 167 | 167 | 165 | 162 |
| Lilly Pulitzer | 63 | 63 | 63 | 61 |
| Southern Tide | - | - | - | 1 |
| Oxford Total | 230 | 230 | 228 | 2 |

## Fiscal 2020

| Retail-restaurant | 18 | 19 | 19 | 20 |
| :--- | :---: | :---: | :---: | :---: |
| Outlet | 35 | 35 | 35 | 35 |
| Total Tommy Bahama | 163 | 161 | 160 | 59 |
| Lilly Pulitzer | 61 | 59 | 59 | 3 |
| Southern Tide | 1 | 2 | 3 | 222 |
| Oxford Total | 225 | 222 | 222 | 222 |

Fiscal 2021
Tommy Bahama

| Full-price retail store | 104 | -104 | - |
| :--- | :---: | :---: | :---: |
| Retail-restaurant | 21 | - |  |
| Outlet | 35 | 21 | - |
| Total Tommy Bahama | 160 | - |  |
| Lilly Pulitzer | 59 | - |  |
| Southern Tide | 4 | 59 | - |
| Oxford Total | 223 | 4 | - |

Investor
Highlights
September 2, 2021
NYSE: OXM


## Investment

## Highlights

Diversified portfolio of multi-channel, high margin
lifestyle brands
Significant opportunity for profitable growth

- Strength in e-commerce
- Compelling bricks and mortar footprint
- Food and beverage

Capital structure to fuel growth
Strong cash flow

Experienced, long-term management team
Paid dividend every quarter since going public in 1960


## Financial

Highlights

|  | FY 21* | FY 20 | FY 19 |
| :--- | :---: | :---: | :---: |
| Revenue | $\$ 1.085 \mathrm{~B}-\$ 1.105 \mathrm{~B}$ | $\$ 749 \mathrm{M}$ | $\$ 1.12 \mathrm{~B}$ |
| EPS - GAAP | $\$ 6.03-\$ 6.28$ | $(\$ 5.77)$ | $\$ 4.05$ |
| EPS - Adjusted | $\$ 6.45-\$ 6.70$ | $(\$ 1.81)$ | $\$ 4.32$ |
|  |  |  |  |
|  | H 121 | H 120 | H 119 |
| Revenue | $\$ 594 \mathrm{M}$ | $\$ 352 \mathrm{M}$ | $\$ 584 \mathrm{M}$ |
| EPS - GAAP | $\$ 4.75$ | $(\$ 4.40)$ | $\$ 3.05$ |
| EPS - Adjusted | $\$ 5.13$ | $(\$ 1.50)$ | $\$ 3.13$ |

## Projected FY21 Revenue by Group*



Projected FY21 Revenue by Distribution Channel*


Outlook provided on September 2, 2021. The Company anticipates a third quarter, pre-tax gain of approximatey $\$ 11$ million on the September 1, 2021 sale of its minority ownership interest in an unconsolidated entity, which is not included in the Company's financal outlock above. See Forward-Looking Statements on the final side for additional information regarding profected financial results.

## OXFORD

For more information on our Company and our Brands www.oxfordinc.com

www.tommybahama.com

www.lillypulitzer.com

www.southerntide.com

www.thebeaufortbonnetcompany.com

www.duckhead.com

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