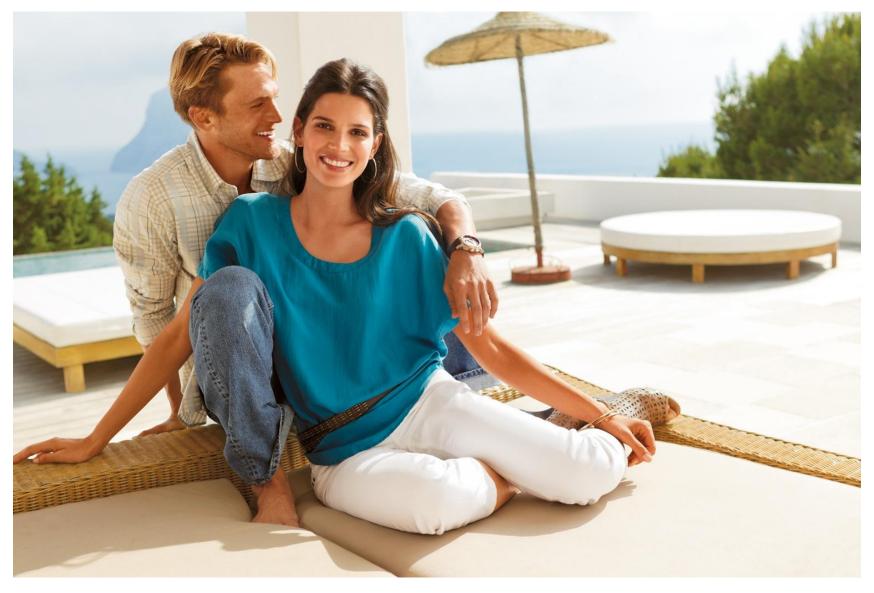
# OXFORD INDUSTRIES



#### Cautionary Statements Regarding Forward-Looking Statements

This presentation may include statements that are forward-looking statements within the meaning of the federal securities laws. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which generally are not historical in nature. We intend for all forward-looking statements contained herein or on our website, and all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf, to be covered by the safe harbor provisions for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and the provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (which Sections were adopted as part of the Private Securities Litigation Reform Act of 1995). Important assumptions relating to these forward-looking statements include, among others, assumptions regarding the impact of economic conditions on consumer demand and spending, particularly in light of general economic uncertainty that continues to prevail, demand for our products, timing of shipments requested by our wholesale customers, expected pricing levels, competitive conditions, the timing and cost of planned capital expenditures, costs of products and raw materials we purchase, costs of labor, access to capital and/or credit markets, acquisition and disposition activities, expected outcomes of pending or potential litigation and regulatory actions and disciplined execution by key management. Forward-looking statements reflect our current expectations, based on currently available information, and are not guarantees of performance. Although we believe that the expectations reflected in such forward-looking statements are reasonable, these expectations could prove inaccurate as such statements involve risks and uncertainties, many of which are beyond our ability to control or predict. Should one or more of these risks or uncertainties, or other risks or uncertainties not currently known to us or that we currently deem to be immaterial, materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. Important factors relating to these risks and uncertainties include, but are not limited to, those described in Part I, Item 1A. contained in our Annual Report on Form 10-K for the period ended January 29, 2011 under the heading "Risk Factors" and those described from time to time in our future reports filed with the SEC.

# **Introductions**

# Scott Grassmyer CFO

**Anne Shoemaker** 

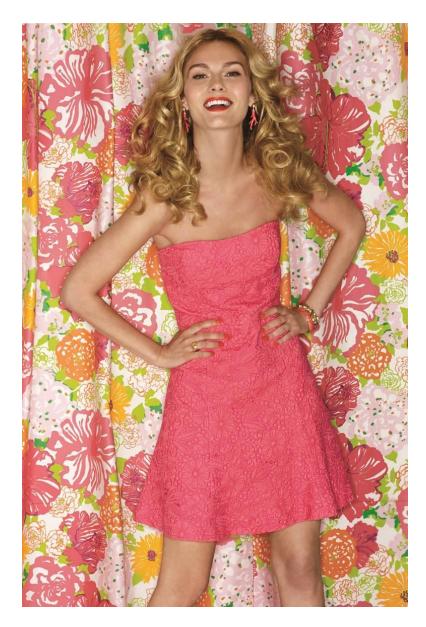
Treasurer

# Oxford's Strategy



To own, develop and use powerful, emotional brands to drive sustained, profitable growth.

### Consolidated Highlights from Continuing Operations (adjusted)



Note: Reconciliations of GAAP to adjusted results in this presentation are included in the Company's December 6, 2011 press release available at the Company's website at www.oxfordinc.com

#### First 9 Months Fiscal 2011

(ended October 29, 2011)

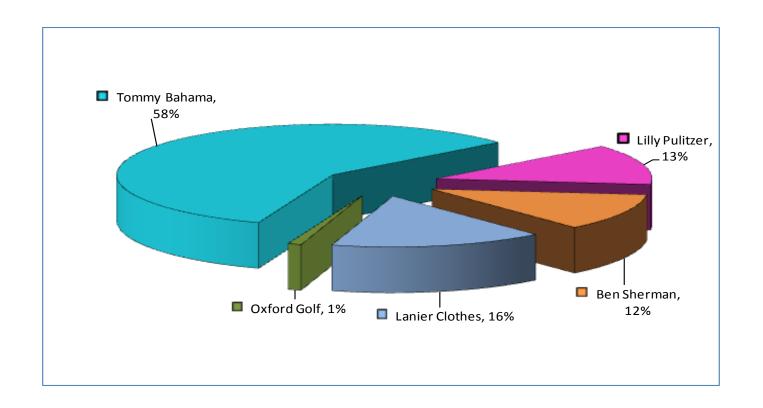
Net Sales: up 25% \$559.2 million compared to \$446.2 million in prior year

Operating Income: up 71% \$58.0 million compared to \$33.9 million in prior year

EPS (diluted): up 94% \$1.80 compared to \$0.93 in prior year

Dividends paid per common share: \$0.39 at \$0.13 per quarter

# Sales – First 9 Months of Fiscal 2011



# Tommy Bahama (adjusted)

	First 9 Mos. FY 2011	First 9 Mos. FY 2010
Net Sales	\$324.5 million	\$289.6 million
Op Income	\$45.4 million	\$35.5 million
Op Margin	14.0%	12.2%

- Continued solid growth on top and bottom line
- Low double digit comp store sales increases
- Currently operating 96 stores
- Holiday season very strong
- 2/3 of business is direct to consumer



# Lilly Pulitzer (adjusted)

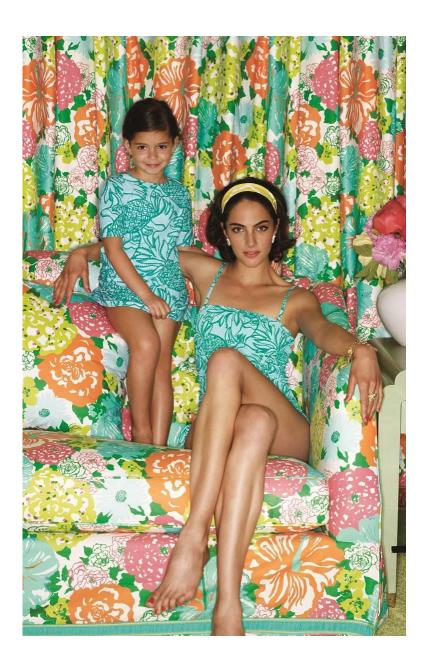
First 9 Mos. FY 2011

Net Sales \$71.4 million

Op Income \$15.1 million

Op Margin 21.1%

- Acquired by Oxford in December 2010
- Most sales and profit occur in first half
- First 9 months sales are 26% higher than last year
- Approximately 50% of business is direct to consumer
- E-commerce exceeded 15% of sales
- "Lilly Pulitzer at the Breakers" store opened in Q4
- Currently operating 17 company owned stores



# Ben Sherman (adjusted)

First 9 Mos. FY 2011 First 9 Mos. FY 2010

Net Sales \$65.5 million \$66.0 million

Op Income (Loss) \$1.6 million

- Brand in multi-year transition
- Upgrading wholesale distribution
- Retail skills rapidly developing with comp store sales increases, improved conversion rates and higher AUR's
- Increases in product costs impeded financial performance in 2011; should improve in 2012



# Lanier Clothes (adjusted)

First 9 Mos. FY 2011 First 9 Mos. FY 2010

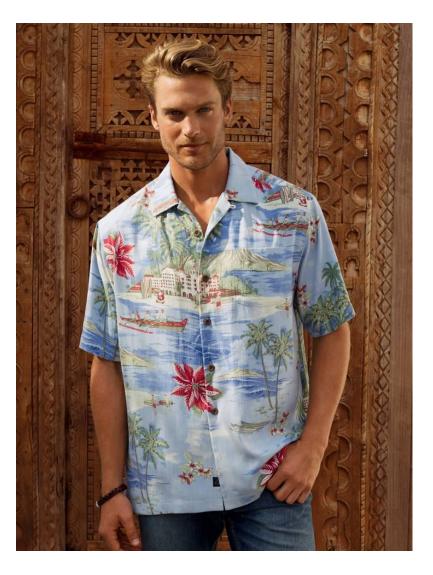
Net Sales \$89.0 million \$84.0 million

Op Income \$11.3 million \$12.5 million

- Op Margin 12.7% 14.9%
- Sales increase of 6%
- Decreased emphasis on private label with 2/3 of sales now from licensed and owned brands
- Pricing pressures and product cost pressures
- Low growth, legacy business that generates excellent free cash flow



# **Holiday Update**



- The sales momentum we discussed on our 12/6/11 conference call accelerated through Christmas both at our stores and on our e-commerce sites.
- Excellent top line growth while maintaining strong gross margins.
- Year end inventories are at appropriate levels.

# **Capital Structure**

- \$1.6 million of borrowing under \$175 million revolving credit facility at the end of the third quarter
- Repurchased \$45 million of 11\%% senior secured notes in fiscal 2011
- Opportunity to significantly reduce interest expense in July 2012 when the remaining \$105 million of 11%% senior secured notes become callable at half coupon premium



## **Investments for Long Term Growth**

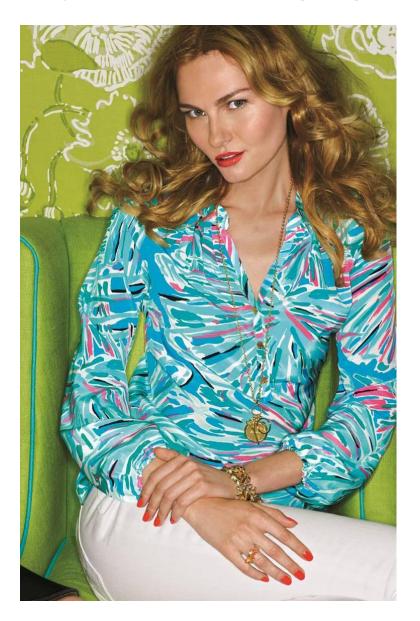


Investments in 2012 are expected to drive long-term growth for our brands. Investment highlights include:

- Tommy Bahama plans to increase its store opening pace to 10-12 new stores in the U.S., two of which will be relocations. The Tommy Bahama NY flagship retail store and restaurant, is slated to open this Fall. An important store on Michigan Ave. in Chicago is planned for mid to late summer.
- The Tommy Bahama international roll-out has begun with leases signed for a store and restaurant in Tokyo (Ginza), and stores in Macau and Singapore.
- Lilly Pulitzer is expected to open 3-4 stores this year. The South Park location in Charlotte opened in February (see picture at left 2/25/12) and a lease has been signed for a store in Phipps Plaza, Atlanta.
- Continued development of the IT and DC infrastructure to support growth, particularly in e-commerce.

These capital expenditures, store opening costs and related infrastructure expenses are expected to put some downward pressure on operating margins in fiscal 2012.

# **Key Investment Highlights**



Portfolio of high margin, lifestyle oriented brands

Strong, well-developed market position for Tommy Bahama with unexploited potential in direct to consumer and international markets

Continued opportunities for growth in Lilly Pulitzer with ecommerce, retail expansion and geographic expansion

Gross margin improvement and continued progress in direct to consumer business at Ben Sherman

Well-run business in Lanier Clothes with strong cash flow

Strong balance sheet with significant refinancing opportunity in mid 2012

Variety of opportunities to drive shareholder value





# **QUESTIONS**