

filly Pulitzer



Investor Presentation September 2017





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Introductions:

K. Scott Grassmyer

EVP – Finance, CFO

Anne M. Shoemaker

VP – Capital Markets, Treasurer

Safe Harbor

This presentation includes statements that constitute forward-looking statements within the meaning of the federal securities laws. Generally, the words "believe," "expect," "intend," "estimate," "anticipate," "project," "will" and similar expressions identify forward-looking statements, which are not historical in nature. We intend for all forward-looking statements contained herein or on our website, and all subsequent written and oral forward-looking statements attributable to us or persons acting on our behalf, to be covered by the safe harbor provisions for forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 and the provisions of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934 (which Sections were adopted as part of the Private Securities Litigation Reform Act of 1995). Such statements are subject to a number of risks, uncertainties and assumptions including, without limitation, competitive conditions, which may be impacted by evolving consumer shopping patterns; the impact of economic conditions on consumer demand and spending for apparel and related products, particularly in light of general economic uncertainty; changes in international, federal or state, tax, trade and other laws and regulations, including changes in corporate tax rates, guota restrictions or the imposition of safeguard controls; demand for our products; timing of shipments requested by our wholesale customers; expected pricing levels; retention of and disciplined execution by key management; the timing and cost of store openings and of planned capital expenditures: weather: costs of products as well as the raw materials used in those products: costs of labor: acquisition and disposition activities; expected outcomes of pending or potential litigation and regulatory actions; access to capital and/or credit markets; our ability to timely recognize our expected synergies from any acquisitions we pursue; and factors that could affect our consolidated effective tax rate such as the results of foreign operations or stock based compensation. Forward-looking statements reflect our expectations at the time such forward-looking statements are made, based on information available at such time, and are not guarantees of performance. Although we believe that the expectations reflected in such forward-looking statements are reasonable, these expectations could prove inaccurate as such statements involve risks and uncertainties, many of which are beyond our ability to control or predict. Should one or more of these risks or uncertainties, or other risks or uncertainties not currently known to us or that we currently deem to be immaterial, materialize, or should underlying assumptions prove incorrect, actual results may vary materially from those anticipated, estimated or projected. Important factors relating to these risks and uncertainties include, but are not limited to, those described in Part I, Item 1A. contained in our Annual Report on Form 10-K for the period ended January 28, 2017 under the heading "Risk Factors" and those described from time to time in our future reports filed with the SEC. You should not place undue reliance on forward-looking statements, which speak only as of the date on which they are made. We disclaim any intention, obligation or duty to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Non-GAAP Financial Information

The Company reports its consolidated financial statements in accordance with generally accepted accounting principles (GAAP). To supplement these financial results, management believes that a presentation and discussion of certain financial measures on an adjusted basis, which exclude certain non-operating or discrete gains, charges or other items, may provide a more meaningful basis on which investors may compare the Company's ongoing results of operations between periods. These measures may include adjusted earnings, adjusted earnings per share, adjusted gross profit, adjusted gross margin, adjusted SG&A, adjusted operating income, adjusted operating margin and free cash flow, among others. Management uses these non-GAAP financial measures in making financial, operational and planning decisions to evaluate the Company's ongoing performance. Management also uses these adjusted financial measures to discuss its business with investment and other financial institutions, its board of directors and others. Reconciliations of these adjusted measures to the most directly comparable financial measures calculated in accordance with GAAP are presented in tables included at the end of the Company's March 23, 2017 and August 31, 2017 press releases.

Basis of Presentation

All financial results and outlook information included in this presentation, unless otherwise noted, are from continuing operations and all per share amounts are on a diluted basis. The results from the Ben Sherman business, which was sold on July 17, 2015, are reflected as discontinued operations for all periods presented. Note that Fiscal 2017, which ends February 3, 2018, is a 53-week year.

Comparable Store Sales

Our disclosures about comparable store sales include sales from our full-price stores and e-commerce sites, excluding sales associated with e-commerce flash clearance sales. Definitions and calculations of comparable store sales differ among companies in the retail industry, and therefore comparable store sales metrics disclosed by us may not be comparable to the metrics disclosed by other companies.

OUR MISSION

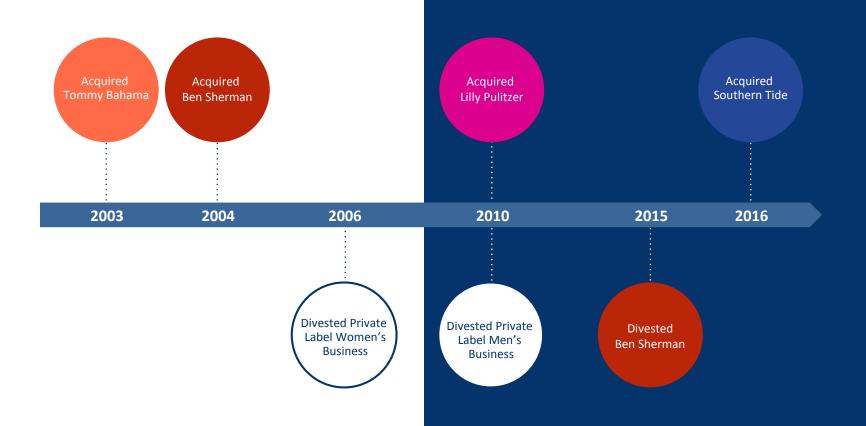
To maximize long-term shareholder value

OUR STRATEGY

To own, develop and use powerful, emotional brands to drive sustained, profitable growth

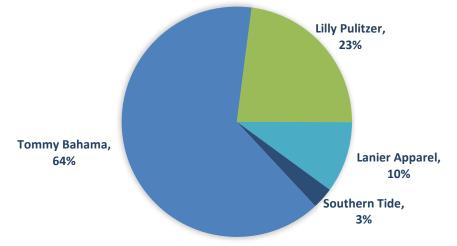
INVESTMENT HIGHLIGHTS

- Focus on owning powerful brands that can drive sustained, profitable growth
- Excellent organic growth opportunities
- Appetite for carefully vetted acquisitions
- Solid capital structure in place to support growth
- Experienced, long-term management team
- Paid dividend every quarter since 1960

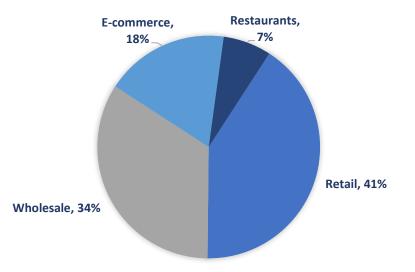


Oxford

Fiscal 2016 Revenue by Operating Group



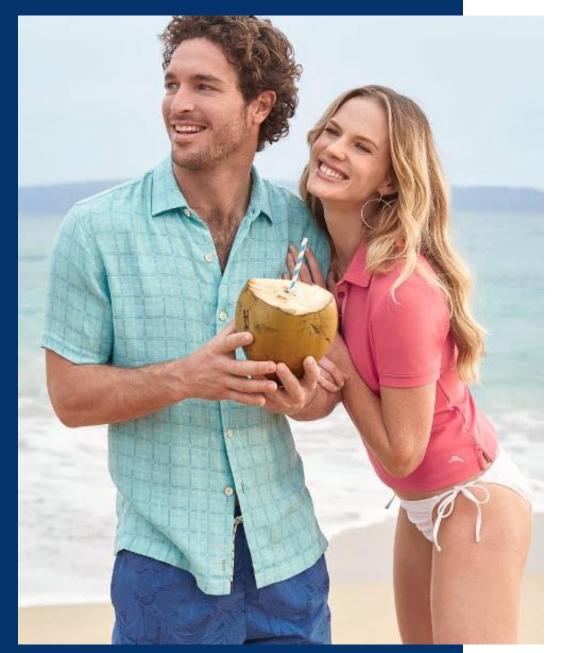
Fiscal 2016 Revenue by Distribution Channel



	Fiscal 2016	Fiscal 2015
Net Sales	\$1.023 B	\$969.3 MM
Operating Income	\$89.9 MM	\$97.5 MM
Operating Income (adj)	\$89.6 MM	\$99.3 MM
Operating Margin	8.8%	10.1%
Operating Margin (adj)	8.8%	10.2%
EPS from Continuing Ops	\$3.27	\$3.54
EPS from Continuing Ops (adj)	\$3.30	\$3.64

	H1 FY17	H1 FY16
Net Sales	\$557.1 MM	\$539.2 MM
Operating Income	\$66.4MM	\$70.7 MM
Operating Income (adj)	\$70.5 MM	\$72.7 MM
Operating Margin	11.9%	13.1%
Operating Margin (adj)	12.7%	13.5%
EPS from Continuing Ops	\$2.39	\$2.65
EPS from Continuing Ops (adj)	\$2.56	\$2.74

Note: 2016 results include ~41 weeks of the operations of Southern Tide, which was acquired on April 19, 2016.

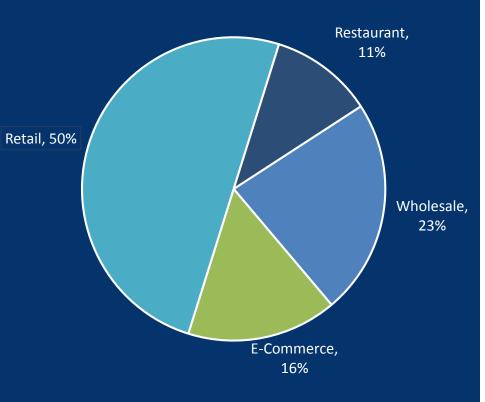


Tommy Bahama



"The island inspired lifestyle brand that defines relaxed, sophisticated style."

Revenue by Distribution Channel



al 2016 Fis	cal 2015
8.9 MM \$6	58.5 MM
4.1 MM \$6	56.0 MM
5.6 MM \$6	57.5 MM
5.7%	10.0%
5.9%	10.3%
	8.9 MM \$6 1 MM \$6 6 MM \$6 5.7%

	H1 FY17	H1 FY16
Net Sales	\$360.1 MM	\$346.8 MM
Operating Income	\$38.0 MM	\$33.9 MM
Operating Income (adj)	\$38.7 MM	\$34.6 MM
Operating Margin	10.5%	9.8%
Operating Margin (adj)	10.7%	10.0%

<u>H1 FY17 DTC</u>	
Full-price retail stores	111
Retail/restaurant locations	17
Outlets	39
Total stores	167

Fiscal 2016

Sales per square foot (full-price retail stores) - \$605 55% in lifestyle center, street front or resort locations Women's ~28% of DTC sales

Fiscal 2016 Wholesale

Over 2,000 doors ~2/3 of wholesale sales with department stores Customers include: Nordstrom, Macy's, Dillard's, Hudson's Bay, Belk, Specialty Stores

U.S. LOCATIONS



INTERNATIONAL LOCATIONS



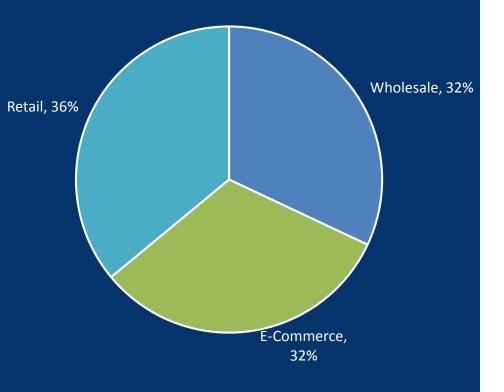
Lilly Pulitzer



Lilly Pulitzer

"Authentic resortwear born in Palm Beach, ignited by the spontaneous, bohemian spirit of Lilly Pulitzer"

Revenue by Distribution Channel



	Fiscal 2016	Fiscal 2015
Net Sales	\$233.3 MM	\$204.6 MM
Operating Income	\$52.0 MM	\$42.5 MM
Operating Margin	22.3%	20.8%

	H1 FY17	H1 FY16
Net Sales	\$132.8 MM	\$134.5 MM
Operating Income	\$38.7 MM	\$43.4 MM
Operating Margin	29.1%	32.3%

H1 FY17 DTC Retail stores - 50

<u>Fiscal 2016</u> Sales per square foot - \$840 50% in lifestyle center, street front or resort locations

Fiscal 2016 WholesaleOver 250 doors~40% of wholesale sales from 67 Signature Store locations~1/3 of wholesale sales with department storesCustomers include: Belk, Dillard's, Nordstrom, Amazon, Specialty Stores

NOTE: In the second quarter of fiscal 2017, Lilly Pulitzer acquired its "Pink Palm" licensed signature stores. In the third quarter of fiscal 2017, Lilly acquired its "In the Pink" licensed signature stores, which included locations in key strategic resort markets such as Nantucket, Martha's Vineyard and Cape Cod.



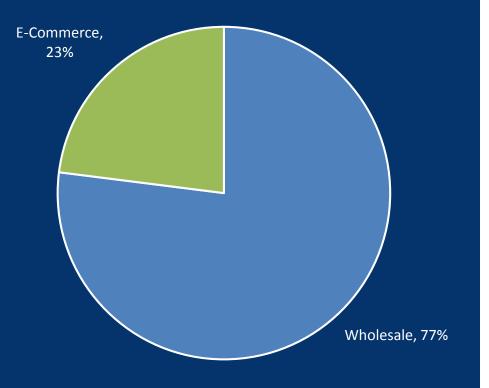






"Distinctive lifestyle brand that is classic, authentic, and built with a purpose."

Revenue by Distribution Channel



	Fiscal 2016
Net Sales	\$27.4 MM
Operating Income	(\$0.3) MM
Operating Income (adj)	\$3.1 MM
Operating Margin	(-1.0)%
Operating Margin (adj)	11.3%

	H1 FY17	H1 FY16
Net Sales	\$22.0 MM	\$10.6 MM
Operating Income	\$2.7 MM	\$0.0 MM
Operating Income (adj)	\$2.9 MM	\$1.8 MM
Operating Margin	12.5%	0.4%
Operating Margin (adj)	13.1%	17.4%

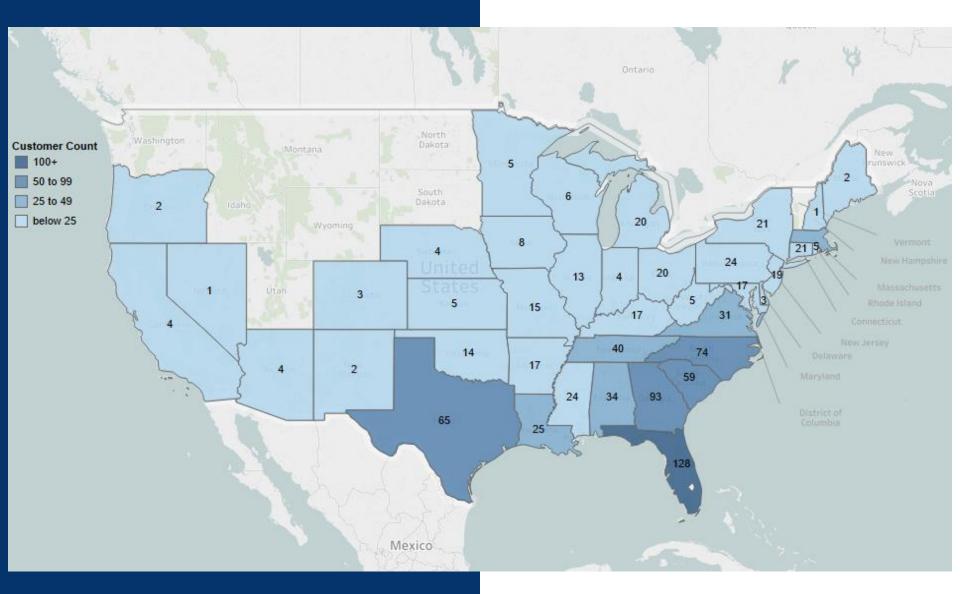
Note: Acquired Southern Tide on April 19, 2016; 41 weeks in fiscal 2016

Fiscal 2016 Wholesale ~1,000 doors ~10% with department stores 3 Signature Stores Customers include: Nordstrom, Von Maur, Dillard's, Specialty Stores Women's approximately 9% of total revenue

Fiscal 2016

WHOLESALE DOORS





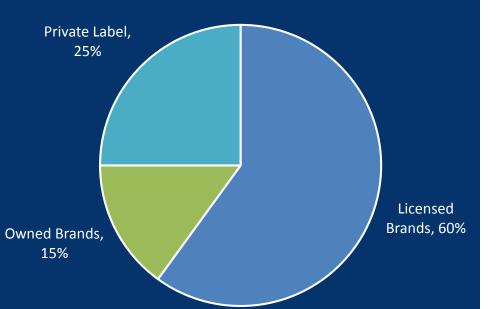




LANIER APPAREL

"A demand led business that provides a platform for multiple brands and labels."

Revenue by Category



	Fiscal 2016	Fiscal 2015
Net Sales	\$100.8 MM	\$105.1 MM
Operating Income	\$7.0 MM	\$7.7 MM
Operating Margin	6.9%	7.3%
	H1 FY17	H1 FY16
Net Sales	\$41.2 MM	\$46.2 MM
Net Sales	941.2 WIW	940.2 WIW
Operating Income	\$1.1 MM	\$2.9 MM
Operating Margin	2.6%	6.4%

Owned Brands

Oxford (formerly known as Oxford Golf) Billy London Strong Suit Duck Head

Licensed Brands

Kenneth Cole

Dockers

Geoffrey Beene

Nick Graham

<u>Wholesale</u>

Over 5,000 doors

~40% of wholesale sales with department stores

Customers include: Macy's, Burlington, Costco, Bon-Ton, Belk

Oxford

Solid Capital Structure and Cash Flow to Support Growth Strategy

- At July 29, 2017, \$215 million of availability under \$325 million revolving credit facility
- Weighted average borrowing rate of 2.8% as of July 29, 2017
- Capital expenditures are expected to be approximately \$50 million in fiscal 2017
 - IT initiatives, including additional omni-channel capabilities
 - New retail stores and restaurants
 - Store relocation and remodeling
- In fiscal 2016, cash flow from operations increased 13% to \$119 million; free cash flow increased to \$69 million compared to \$32 million in the prior year. Strong cash flow from operations continues in fiscal 2017.
- Dividends paid in fiscal 2016 totaled \$1.08 per share

Investment Highlights

- Focus on owning powerful brands that can drive sustained profitable growth
- Excellent organic growth opportunities
- Appetite for carefully vetted acquisitions
- Solid capital structure in place to support growth
- Experienced, long-term management team
- Paid dividend every quarter since 1960